



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JULY 7, 2026 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDERDavid Dunn, President**
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCESDavid Dunn**
- III. INVOCATION.....Chaplain Doug Herget**
- IV. PLEDGE OF ALLEGIANCE.....David Dunn**
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEMWill Kappauf (p.3)**
- VI. AWARDS AND RECOGNITION**
 - A. July 2026 Associates of the MonthMatt Collins**
 - Nurse - Ronan Sanchez
 - Clinical – Betty Leon
 - Non-Clinical – Mary McEwin
 - B. Net Promoter Score RecognitionMatt Collins**
 - ProCare Pulmonology
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDADavid Dunn (p.4-41)**

(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

 - A. Consider Approval of Regular Meeting Minutes, June 2, 2026**
 - B. Consider Approval of Joint Conference Committee, June 23, 2026**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2026**
 - D. Consider Approval of ECHD Board Committee Assignments**
- X. COMMITTEE REPORTS**
 - A. Finance Committee.....Bryn Hill (p.42-67)**
 - 1. Financial Report for Month Ended May 31, 2026
 - 2. Consent Agenda

- a. Consider Approval of Sparklight Cable Services Renewal
- b. Consider Approval of TK Elevator Maintenance Agreement Renewal
- 3. Consider Approval of Purchase of GE Healthcare CCW & MacLab Upgrade
- 4. Consider Approval of ECISD & Ratliff Stadium Sponsorship and Advertising Contract

B. Audit CommitteeDon Hallmark (p.68-75)

- a. Update of Internal Audit Work Performed

C. Executive Policy CommitteeDon Hallmark (p.76-78)

D. Real Estate CommitteeDon Hallmark (p.79-87)

- b. Consider Request to Sell Property for Less than Market Value

XI. TTUHSC AT THE PERMIAN BASIN REPORT

XII. PATIENT SAFETY AND WORKFORCE SAFETY UPDATE.....Courtney Look-Davis

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

.....Steve Steen

A. Alera Group/HealthSure Insurance Renewal (p.88-92)

B. Ad hoc Report(s) (p.93-109)

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

XVI. ADJOURNMENTDavid Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JUNE 2, 2026 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

David Dunn, President
Bryn Hill, Vice President
Will Kappauf
Sylvia Rodriguez-Sanchez
Don Hallmark
Wallace Dunn
Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Kim Leftwich, Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Sharon Clark, Chief Financial Officer
Dr. Nimat Alam, Chief of Staff
Dr. Vijay Borra, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

David Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

David Dunn called roll of the ECHD Board Members. All members were present.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

David Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Hill presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. MCH Chapel Donation

Kathy Rhodes, Board Member and Kelly Ard, Dr. Ard's wife, presented a check and stain glass to be used for the MCH Chapel renovation in his name.

B. June 2026 Associates of the Month

Russell Tippin, Chief Executive Officer, introduced the June 2026 Associates of the Month as follows:

- Clinical – Abby Enriquez Gabaldon
- Non-Clinical – Abel Rosas
- Nurse – Tabitha Cates

C. Net Promoter Score Recognition

Russell Tippin, Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- MCH Healthy Kids Clinic
- ProCare Family Medicine Golder

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

Sylvia Garcia a West Odessa resident requested to address the ECHD Board. She was here to address the added tax for ECHD that is listed on her Basin Disposal bill. It was explained that the sales tax is sent to the State, and the State sends the portion of the sales tax to ECHD. After some discussion it was decided that ECHD would look into the sales tax Basin Disposal is charging their customers.

IX. CONSENT AGENDA

- A. Consider Approval of Board Retreat Meeting Minutes, April 29-30, 2026**
- B. Consider Approval of Regular Meeting Minutes, May 5, 2026**
- C. Consider Approval of Joint Conference Committee, May 27, 2026**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2026**

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended April 30, 2026.
2. Consider Approval of Airstrip – Telemetry Strips to EMR.

Bryn Hill moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee was not able to meet in person, but it reviewed and approved six (6) MCH policies meeting the committee guidelines. The committee recommends approval of all of the submitted policies as presented.

Don Hallmark moved, and Wallace Dunn seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Brian Schroeder, Interim Regional Dean, Odessa Campus, Texas Tech University provided an update on Texas Tech University Health Sciences Center. This report was informational only. No action was taken.

XII. PATIENT SAFETY AND WORKFORCE SAFETY UPDATE

Courtney Look-Davis reported to the Board that the Primary Stroke & Advanced Hip Joint surveys have been completed resulting in reaccreditation for MCH. Each survey had one finding. This report was informationally only. No action was taken.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Ad hoc Reports

Included in the packet was the Provider Recruitment report.

This report was informational only. No action was taken.

XIV. EXECUTIVE SESSION

David Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) to receive the Compliance Report from the Chief Compliance Officer pursuant to Section 161.032 of the Texas Health and Safety Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Hill, Will Kappauf, Sylvia Rodriguez-Sanchez, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, and Kerstin Connolly, Paralegal.

Gingie Sredanovich, Chief Compliance and Privacy Officer, provided the quarterly Compliance report to the ECHD Board of Directors during Executive Session, and then she was excused from the remainder of Executive Session.

Mary Gallegos, Risk Manager, provided the quarterly risk report to the ECHD Board of Directors during Executive Session, and then she was excused from the remainder of Executive Session.

Adiel Alvarado, President of MCH ProCare, presented the ProCare provider agreements to the ECHD Board of Directors during Executive Session.

Adiel Alvarado, President of MCH ProCare, Steve Steen, Chief Legal Counsel, and Russell Tippin, President/CEO, led the ECHD Board of Directors in discussion about Permian Regional Medical Center.

Steve Steen, Chief Legal Counsel, presented the MCH TraumaCare provider agreement to the ECHD Board of Directors during Executive Session.

Russell Tippin, President/CEO, led the board in discussion about provider issues.

Matt Collins, Chief Operating Officer, reported to the ECHD Board of Directors about the elevator project.

Russell Tippin, President/CEO, led the ECHD Board in discussion about property taxes and exemptions.

Sharon Clark, Chief Financial Officer, provided an update on the managed care contract to the ECHD Board.

Matt Collins, Chief Operating Officer, Sharon Clark, Chief Financial Officer, and Adiel Alvarado, President of MCH ProCare, were excused from the remainder of Executive Session.

Russell Tippin, President/CEO, led the board in discussion about potential public health virus.

Russell Tippin, President/CEO, led the board in discussion about compensation structure.

Executive Session began at 6:11 p.m.

Executive Session ended at 7:52 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

David Dunn presented the following renewal contract:

- Sridhar Punaepalli Reddy, M.D. – This is a three (3) year renewal of an Anesthesia Contract.

David Dunn presented the following amendment:

- Katrina Loera, N.P. – This an amendment to a Gastroenterology Contract.

David Dunn presented the following new contracts:

- Fakeha Masood, M.D. – This is a new three (3) year Pediatrics Contract.
- Augustine Owuse-Adade, N.P. – This is a new 3 year Hospitalist Contract.
- Preye Akuiyibo, N.P. – This is a new 3 year Hospitalist Contract.

Will Kappauf moved, and Kathy Rhodes seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH TraumaCare Agreement.

David Dunn presented the following new agreement:

- Michael Cuizon, DNP, AGACNP-BC, FNP-C –This is a new three (3) year TraumaCare agreement.

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the MCH TraumaCare Agreement as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 7:53 p.m.

Respectfully submitted,



Will Kappauf, Board Secretary
Ector County Hospital District Board of Directors



July 7, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professional Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Comments
Mahwish Adnan, MD	Medicine	Psychiatry	TTUHC	7/7/2026-7/6/2027
Jake Gibbons, MD	Radiology	Telemedicine	American Radiology	07/07/2026-07/06/2028
Abdul Thannoun, MD	Medicine	Gastroenterology	Curative	07/07/2026-11/3/2026

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Comments
Diepreye Akuiyibo, NP	Hospitalist	AHP	Nurse Practitioner	ProCare		7/7/2026-7/6/2028
Augustine Owusu – Adade	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Tochukwu Noh Dr. Tejas Thippeswamy	7/7/2026-7/6/2028

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Nimat Alam, Chief of Staff
Executive Committee Chair
/MM

July 7, 2026

**ECTORCOUNTYHOSPITALDISTRICT
BOARDOFDIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

Medical Executive Committee and the Joint Conference Committee recommends.
approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's
submitted. These reappointment recommendations are made pursuant to and in
accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Change to Privileges	Dates
Rizwan Asim, MD	Hospitalist	Yes	Active	Internal Medicine	ProCare	Updated Privilege Form	08/01/2026- 07/31/2028
Glenn Bennion, DO	OB/GYN	Yes	Active	OB/GYN	TTUHS C	Updated Privilege Form	08/01/2026- 07/31/2028
Matthew Carraway, DDS	Surgery	Yes	Active	Pediatric Dentistry		Updated Privilege Form	08/01/2026- 07/31/2028
Kalyan Chakrala, MD	Medicine	Yes	Active	Gastro	ProCare	Updated Privilege Form	08/01/2026- 07/31/2028
Adam Farber, MD	Cardiology	Yes	Active	Cardiology	ProCare	Updated Privilege Form	08/01/2026- 07/31/2028
Alejandra Garcia, MD	Medicine	Yes	Active	Critical Care	TTUHS C	Updated Privilege Form	08/01/2026- 07/31/2028
Keren Guiab, MD	Hospitalist	Yes	Associate	Family Medicine	TTUHS C	Updated Privilege Form	08/01/2026- 07/31/2027
Mason Hicks, MD	Radiology	Yes	Active	Diagnostic Radiology	ProCare	Updated Privilege Form	08/01/2026- 07/31/2028
Karrar Husain, MD	Medicine	Yes	Associate	Psychiatry	TTUHS C	Updated Privilege Form	08/01/2026- 07/31/2027
James Huston, MD	Medicine	Yes	Courtesy	Hospice		Updated Privilege Form	08/01/2026- 07/31/2028
Antonyos Mahfoud, MD	Medicine	Yes	Active	Critical Care	ProCare	Updated Privilege Form	08/01/2026- 07/31/2028

Abhishek Bhari Jayadevappa	Anesthesia	Yes	Active	Anesthesia		Updated Privilege Form	08/01/2026-07/31/2028
Jason Jones, DDS	Surgery	Yes	Active	Oral and Maxillofacial Surgery		Updated Privilege Form	08/01/2026-07/31/2028
Dirk Rehder, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD		08/01/2026-07/31/2028
Kevin McDonnell, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD		08/01/2026-07/31/2028
Laura Wilke, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD		08/01/2026-07/31/2028



July 7, 2026
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Allied Health

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician (s)	Changes to Privileges	Dates
Zoila Barrera, PA	Cardiology	AHP	Nurse Practitioner	ProCare	Fernando Boccalandro, MD; Tejas Patel, MD; Adam Farber, MD; Varunsiri Atti, MD; Manohar Angirekula	Updated Privilege Form	08/01/2026-07/31/2028
Melissa Freeman, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Godey	Updated Privilege Form	08/01/2026-07/31/2028
Bertha Nunez, NP	Pediatrics	AHP	Nurse Practitioner	ProCare	Dr. Merry Beth Hart	Updated Privilege Form	08/01/2026-07/31/2028
Esperanza Salinas, NP	Medicine	AHP	Nurse Practitioner		Dr. Anand Reddy	Updated Privilege Form	08/01/2026-07/31/2028

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff
 Executive Committee Chair
 /MM



July 7, 2026

**ECTORCOUNTYHOSPITALDISTRICT
BOARDOFDIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Mason Crumrine, NP	Surgery	ADDING: NEW PRIVILEGE FORM

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff
Executive Committee Chair
/MM



July 7, 2026

**ECTORCOUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status-Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Resignation/Lapse
Mackenzie Bentley, PA	AHP	Emergency Department	12/02/2026	Resignation
Ramchander Chari, MD	Active	Anesthesia	12/10/2025	Resignation
Alicia Fletcher, ACNS	AHP	Medicine	12/31/2025	Resignation
Kathy Grove, MD	Active	Surgery	05/31/2025	Resignation
Meredith Hulsey, DO	Active	Pathology	07/31/2026	Resignation
Joshua Levinger, MD	Active	Surgery	02/09/2026	Resignation
Leonardo Lozano, NP	AHP	Emergency Department	08/31/2026	Resignation
Kristina McAuliffe, MD	Courtesy	OB/GYN	01/26/2026	Resignation
Mahamudun Nabi, MD	Active	Medicine	02/06/2025	Resignation
Kranthi Seelaboyina, MD	Active	Peds	05/22/2026	Resignation
Madhuri Jakkam Setty, MD	Courtesy	Medicine	05/31/2026	Resignation
Patricia Woody, CRNA	AHP	Anesthesia	06/12/2026	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Nimat Alam, MD, Chief of Staff
Executive Committee Chair
/MM



July 7, 2026
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
None		

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



Removal of I-FPPE

Staff Member	Department	Removal/Extension
None	Medicine	I-FPPE Removal

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of-FPPE, proctoring requests/removals, and change in privileges.

Nimat Alam, MD Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
July 2026
ECHD Board Update

FQHC Financial and Operational Overview-May 2026

Summary of Financial Position-Combined

For the month of May, the FQHC group combined generated a net loss from operations of (\$295.2K), which is (\$129K) unfavorable to budget and (\$198K) unfavorable to prior year.

Year-to-date (YTD), the organization reported a net loss from operations of (\$1.6M), which is (\$532K) unfavorable to budget and (\$933K) unfavorable compared to prior year.

Net Operating Revenue Drivers:

- Total Net Patient Revenue was under budget (-32.6%) due to lower than budgeted volumes and revenue. The Women's Clinic experienced an increase in revenue deductions in the month of May.

Key Expense Variances:

- Operating expenses were favorable to budget by (+11.1%); Locum OB expenses totaled \$76K for May.

Site-Level Financial Performance- May 2026

Clinic Site	Net Gain (Loss)	Variance vs. Budget	Primary Drivers
FHC Clements	(\$78K)	+10% (+\$8K)	Other revenue over budget (+28%)
FHC West University	(\$51K)	+12.3% (+\$7K)	Lower than budgeted volumes and net revenue. Expenses under budget (+24%)
Healthy Kids Clinic-JBS	\$46K	+32% (+\$11K)	Net revenues (+8%) over budget
Women's Clinic	(\$212K)	-282% (-\$156K)	Lower than budgeted volumes (-26%) and net revenue (-50%). Locum expense for OB call coverage.
Total	(\$295K)	-78% (-\$129K)	Combined site total



Financial Presentation

For the Month Ended

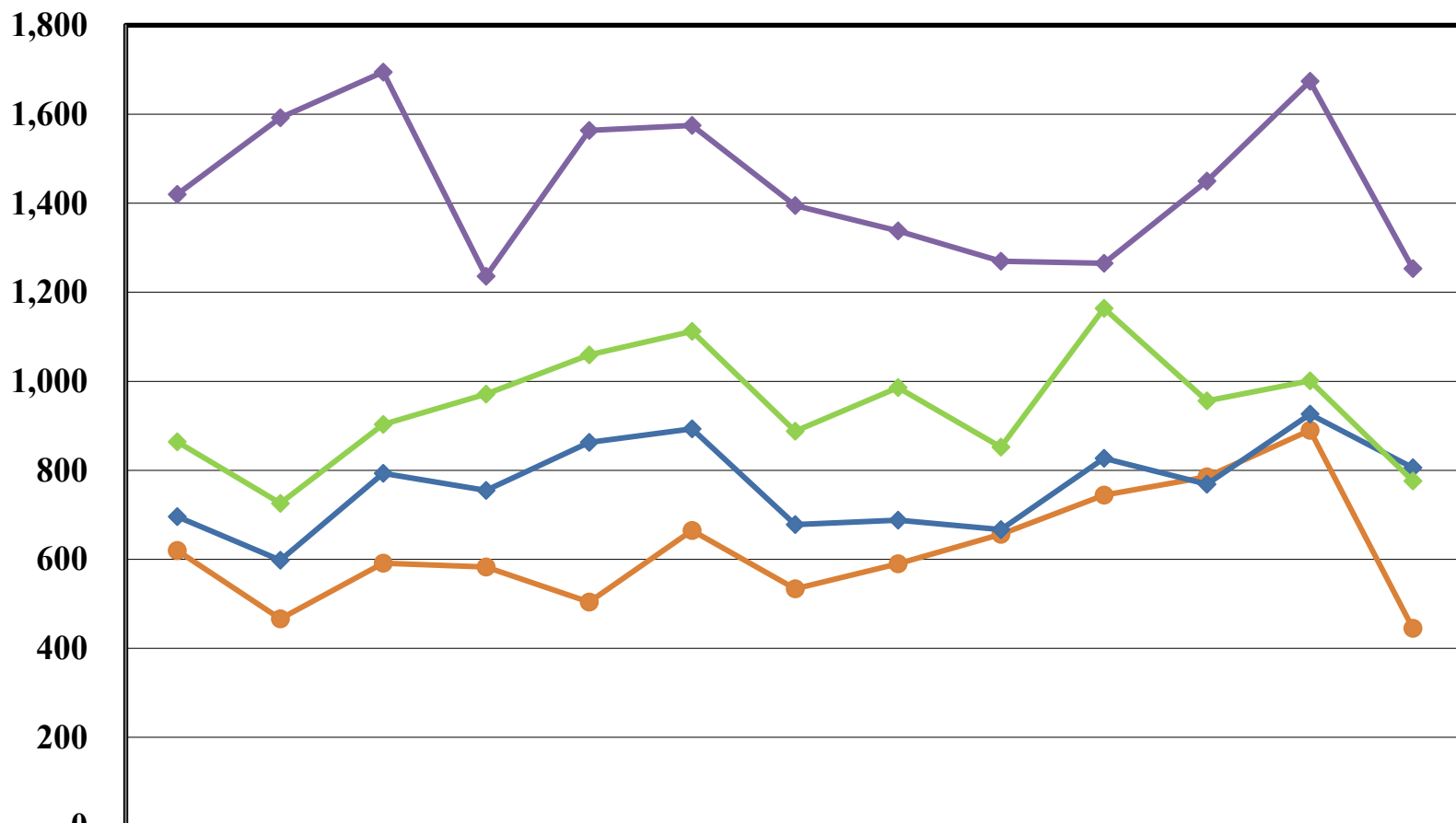
May 31, 2026

Family Health Clinic Visits

	<u>Current Month</u>				<u>Year-to-Date</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>
South Clinic	445	649	(204)	-31.4%	5,309	5,192	117	2.3%
West Clinic	806	1,146	(340)	-29.7%	6,254	8,685	(2,431)	-28.0%
JBS Pediatrics	776	890	(114)	-12.8%	7,735	7,945	(210)	-2.6%
Womens Clinic	1,253	1,694	(441)	-26.0%	11,220	14,610	(3,390)	-23.2%
Total - All Clinics	3,280	4,379	(1,099)	-25.1%	30,518	36,432	(5,914)	-16.2%

Family Health Center Visits

Thirteen Month Trending



	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
—○— Clements Medical	620	466	591	583	504	665	534	590	656	744	785	890	445
—◆— W. University Medical	696	598	793	755	863	893	678	688	667	827	769	926	806
—◆— JBS	864	726	903	971	1,059	1,112	888	986	852	1,164	956	1,001	776
—◆— Womens Clinic	1,420	1,592	1,695	1,236	1,564	1,575	1,395	1,338	1,270	1,265	1,450	1,674	1,253

FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
MAY 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$1,409,846	\$1,904,946	(\$495,100)	-26.0%
Less: Deductions	889,807	1,133,757	(243,950)	-21.5%
Net Patient Revenue	<u>520,040</u>	<u>771,189</u>	<u>(251,149)</u>	-32.6%
Other Revenue	<u>61,601</u>	<u>47,777</u>	<u>13,824</u>	28.9%
Total Operating Revenue	<u>581,641</u>	<u>818,966</u>	<u>(237,325)</u>	-29.0%
Salaries & Benefits	265,217	305,782	(40,565)	-13.3%
Physician Services	447,061	533,005	(85,944)	-16.1%
Cost of Drugs Sold	114,682	95,499	19,183	20.1%
Supplies	21,219	20,592	627	3.0%
Repairs and Maintenance	1,382	1,875	(493)	-26.3%
Other Expense	6,099	6,178	(79)	-1.3%
Depreciation	<u>21,211</u>	<u>21,871</u>	<u>(660)</u>	-3.0%
Total Operating Expenses	<u>876,872</u>	<u>984,802</u>	<u>(107,931)</u>	-11.0%
Gain (Loss) from Operations	<u>(\$295,230)</u>	<u>(\$165,836)</u>	<u>(\$129,394)</u>	78.0%

FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
MAY 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$13,832,780	\$15,845,119	(\$2,012,339)	-12.7%
Less: Deductions	<u>8,505,518</u>	<u>9,393,201</u>	<u>(887,683)</u>	-9.5%
Net Patient Revenue	5,327,262	6,451,918	(1,124,656)	-17.4%
Other Revenue	<u>422,829</u>	<u>382,216</u>	<u>40,613</u>	10.6%
Total Operating Revenue	<u>5,750,091</u>	<u>6,834,134</u>	<u>(1,084,043)</u>	-15.9%
Salaries & Benefits	2,043,649	2,487,992	(444,343)	-17.9%
Physician Services	4,263,508	4,264,040	(532)	0.0%
Cost of Drugs Sold	706,595	799,561	(92,966)	-11.6%
Supplies	165,983	174,433	(8,450)	-4.8%
Repairs and Maintenance	11,759	15,000	(3,241)	-21.6%
Other Expense	53,705	54,212	(507)	-0.9%
Depreciation	<u>170,646</u>	<u>172,239</u>	<u>(1,593)</u>	-0.9%
Total Operating Expenses	<u>7,415,844</u>	<u>7,967,477</u>	<u>(551,632)</u>	-6.9%
Gain (Loss) from Operations	<u>(\$1,665,754)</u>	<u>(\$1,133,343)</u>	<u>(\$532,411)</u>	47.0%

FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$139,453	\$181,828	(\$42,375)	-23.3%
Less: Deductions	99,804	119,757	(19,953)	-16.7%
Net Patient Revenue	39,649	62,071	(22,422)	-36.1%
Other Revenue	61,601	47,777	13,824	28.9%
Total Operating Revenue	101,250	109,848	(8,598)	-7.8%
Salaries & Benefits	82,727	79,856	2,871	3.6%
Physician Services	58,058	73,535	(15,477)	-21.0%
Cost of Drugs Sold	26,788	31,233	(4,445)	-14.2%
Supplies	3,699	3,328	371	11.1%
Repairs and Maintenance	531	983	(452)	-46.0%
Other Expense	3,980	4,028	(48)	-1.2%
Depreciation	3,749	4,078	(329)	-8.1%
Total Operating Expenses	179,532	197,041	(17,509)	-8.9%
Gain (Loss) from Operations	(\$78,282)	(\$87,193)	\$8,911	-10.2%

FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$1,643,949	\$1,465,104	\$178,845	12.2%
Less: Deductions	1,106,233	964,958	141,275	14.6%
Net Patient Revenue	537,716	500,146	37,570	7.5%
Other Revenue	422,829	382,216	40,613	10.6%
Total Operating Revenue	960,545	882,362	78,183	8.9%
Salaries & Benefits	658,510	632,611	25,899	4.1%
Physician Services	630,234	588,280	41,954	7.1%
Cost of Drugs Sold	212,935	251,662	(38,727)	-15.4%
Supplies	29,856	26,747	3,109	11.6%
Repairs and Maintenance	4,779	7,864	(3,085)	-39.2%
Other Expense	31,448	30,152	1,296	4.3%
Depreciation	30,950	32,380	(1,430)	-4.4%
Total Operating Expenses	1,598,713	1,569,696	29,016	1.8%
Gain (Loss) from Operations	(\$638,168)	(\$687,334)	\$49,166	-7.2%

FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$254,414	\$355,728	(\$101,314)	-28.5%
Less: Deductions	160,332	226,818	(66,486)	-29.3%
Net Patient Revenue	94,082	128,910	(34,828)	-27.0%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	94,082	128,910	(34,828)	-27.0%
Salaries & Benefits	32,508	60,278	(27,770)	-46.1%
Physician Services	84,504	91,867	(7,363)	-8.0%
Cost of Drugs Sold	6,651	12,165	(5,514)	-45.3%
Supplies	1,667	3,386	(1,719)	-50.8%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	2,536	1,810	726	40.1%
Depreciation	17,387	17,718	(331)	-1.9%
Total Operating Expenses	145,252	187,224	(41,971)	-22.4%
Gain (Loss) from Operations	(\$51,170)	(\$58,314)	\$7,144	-12.3%

FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$2,067,956	\$2,649,349	(\$581,393)	-21.9%
Less: Deductions	1,293,277	1,689,268	(395,991)	-23.4%
Net Patient Revenue	774,679	960,081	(185,402)	-19.3%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	774,679	960,081	(185,402)	-19.3%
Salaries & Benefits	230,823	442,406	(211,583)	-47.8%
Physician Services	653,641	734,936	(81,295)	-11.1%
Cost of Drugs Sold	71,350	90,602	(19,252)	-21.2%
Supplies	23,151	25,550	(2,399)	-9.4%
Repairs and Maintenance	276	0	276	0.0%
Other Expense	22,814	21,340	1,474	6.9%
Depreciation	139,098	139,259	(161)	-0.1%
Total Operating Expenses	1,141,153	1,454,093	(312,940)	-21.5%
Gain (Loss) from Operations	(\$366,475)	(\$494,012)	\$127,537	-25.8%

FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MAY 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$327,754	\$356,212	(\$28,458)	-8.0%
Less: Deductions	147,421	190,119	(42,698)	-22.5%
Net Patient Revenue	180,334	166,093	14,241	8.6%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	180,334	166,093	14,241	8.6%
Salaries & Benefits	41,741	41,385	356	0.9%
Physician Services	58,340	63,327	(4,987)	-7.9%
Cost of Drugs Sold	23,607	19,719	3,888	19.7%
Supplies	9,848	6,344	3,504	55.2%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	0	35	(35)	-100.0%
Depreciation	75	75	0	0.0%
Total Operating Expenses	133,611	130,885	2,726	2.1%
Gain (Loss) from Operations	\$46,723	\$35,208	\$11,515	32.7%

FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MAY 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$3,260,543	\$3,305,661	(\$45,118)	-1.4%
Less: Deductions	1,630,937	1,764,320	(133,383)	-7.6%
Net Patient Revenue	1,629,605	1,541,341	88,264	5.7%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	1,629,605	1,541,341	88,264	5.7%
Salaries & Benefits	358,808	377,235	(18,427)	-4.9%
Physician Services	513,819	506,616	7,203	1.4%
Cost of Drugs Sold	173,021	182,996	(9,975)	-5.5%
Supplies	53,685	58,494	(4,809)	-8.2%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	(35)	280	(315)	-112.5%
Depreciation	599	600	(1)	-0.2%
Total Operating Expenses	1,099,897	1,126,221	(26,324)	-2.3%
Gain (Loss) from Operations	\$529,708	\$415,120	\$114,588	27.6%

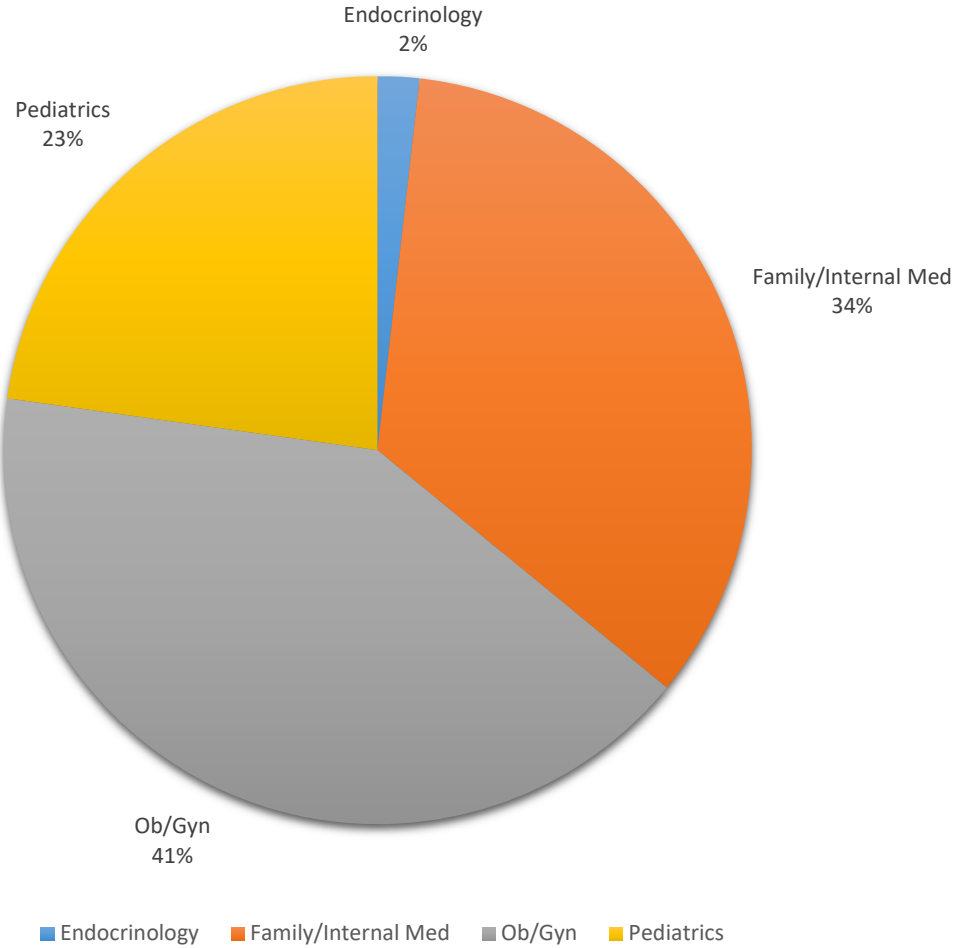
FAMILY HEALTH CLINIC - WOMENS CLINIC - OPERATIONS SUMMARY
MAY 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$688,226	\$1,011,178	(\$322,952)	-31.9%
Less: Deductions	482,250	597,063	(114,813)	-19.2%
Net Patient Revenue	205,975	414,115	(208,140)	-50.3%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	205,975	414,115	(208,140)	-50.3%
Salaries & Benefits	108,241	124,263	(16,022)	-12.9%
Physician Services	246,159	304,276	(58,117)	-19.1%
Cost of Drugs Sold	57,637	32,382	25,255	78.0%
Supplies	6,005	7,534	(1,529)	-20.3%
Repairs and Maintenance	851	892	(41)	-4.6%
Other Expense	(417)	305	(722)	-236.7%
Depreciation	0	0	0	0.0%
Total Operating Expenses	418,476	469,652	(51,176)	-10.9%
Gain (Loss) from Operations	(\$212,501)	(\$55,537)	(\$156,964)	282.6%

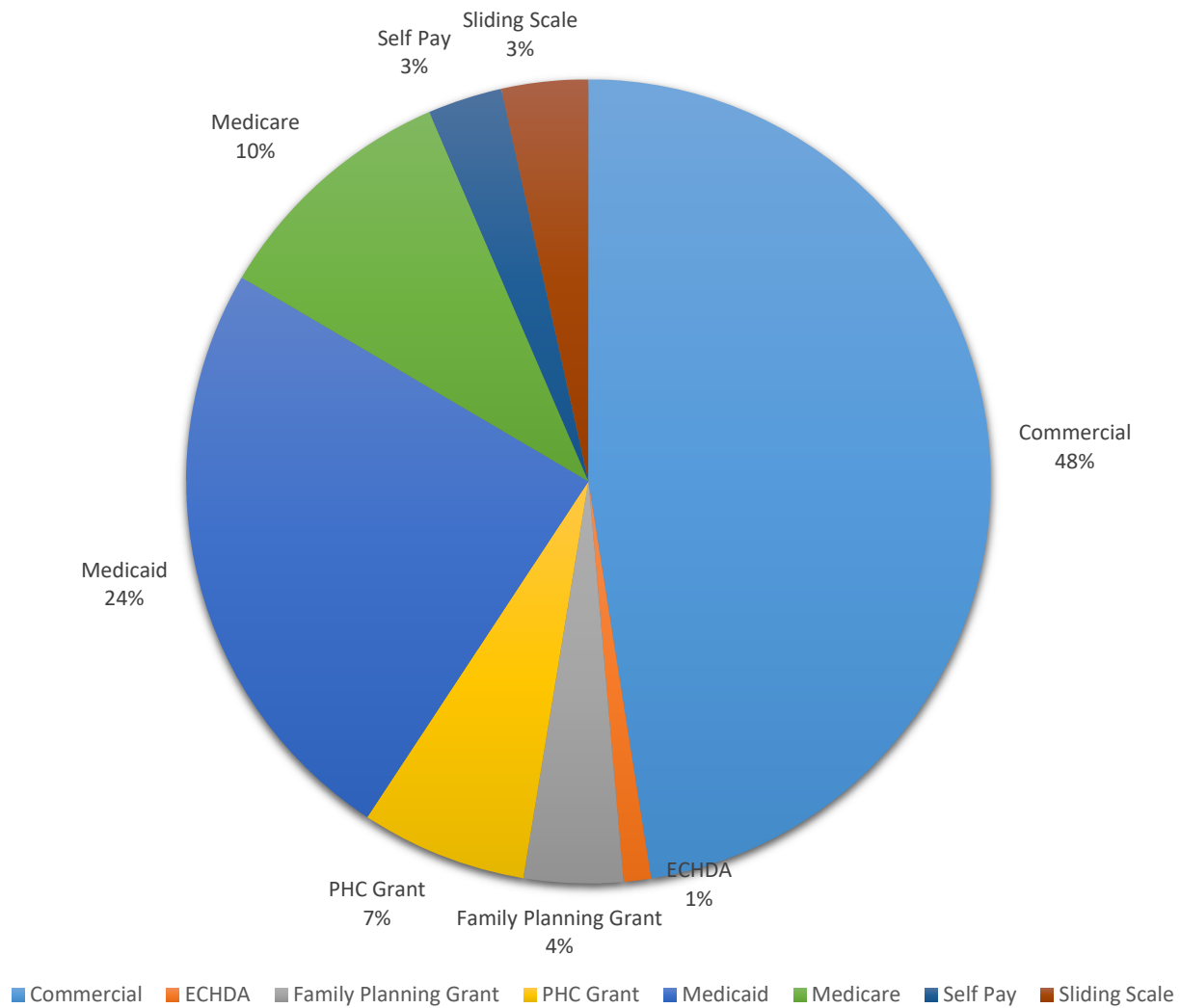
FAMILY HEALTH CLINIC - WOMENS CLINIC - OPERATIONS SUMMARY
MAY 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$6,860,332	\$8,425,005	(\$1,564,673)	-18.6%
Less: Deductions	<u>4,475,070</u>	<u>4,974,655</u>	<u>(499,585)</u>	-10.0%
Net Patient Revenue	2,385,262	3,450,350	(1,065,088)	-30.9%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	0.0%
Total Operating Revenue	<u>2,385,262</u>	<u>3,450,350</u>	<u>(1,065,088)</u>	-30.9%
Salaries & Benefits	795,507	1,035,740	(240,233)	-23.2%
Physician Services	2,465,813	2,434,208	31,605	1.3%
Cost of Drugs Sold	249,288	274,301	(25,013)	-9.1%
Supplies	59,290	63,642	(4,352)	-6.8%
Repairs and Maintenance	6,704	7,136	(432)	-6.1%
Other Expense	(521)	2,440	(2,961)	-121.4%
Depreciation	<u>0</u>	<u>0</u>	<u>0</u>	0.0%
Total Operating Expenses	<u>3,576,081</u>	<u>3,817,467</u>	<u>(241,386)</u>	-6.3%
Gain (Loss) from Operations	<u>(\$1,190,819)</u>	<u>(\$367,117)</u>	<u>(\$823,702)</u>	224.4%

FHC May Visits By Service



Total FHC May Visits by Financial Class



Executive Director's Report- Operational Overview by Clinic-May 2026

MCH Family Health Clinic-Clements

Net Gain/(Loss) From Operations: (\$78K) vs (\$87K) (+10.2%)

Productivity: Total Visits: 445 Actual vs 649 Budget (-31.4%)

Provider Updates: No provider updates.

Workforce and Staffing Update: Currently no vacancies.

FTEs: 12.3 Actual vs 12.8 Budget (-4.2%), YTD: 12.7 Actual vs 13.2 Budget (-3.8%)

Key Focus Areas: Scheduling optimization, NP volume growth.

Other: Since its opening on March 18, 2026, the MCH Diabetes Clinic at Clements has provided diabetic screening services to 67 patients.

Operational Overview by Clinic-May 2026

MCH Family Health Clinic-West University

Net Gain/(Loss) From Operations: (\$51K) vs (\$58K) (+12.3%)

Productivity: Total Visits: 806 Actual vs 1,146 Budget (-29.7%);
Budgeted provider vacancy is contributing to the negative variance.

Provider Updates: Currently searching for a pediatrician and nurse practitioner for West University. No site visits scheduled at this time.

Workforce and Staffing Update: Currently searching for a part-time and full-time Medical Assistant.

FTEs: 8.2 Actual vs 13.7 Budget (-40.1%), YTD: 9.0 Actual vs 13.0 Budget (-30.4%)

Key Focus Areas: New patient marketing, provider recruitment.

Operational Overview by Clinic-May 2026

MCH Healthy Kids Clinic-JBS

Net Gain/(Loss) From Operations: \$46K vs \$35K (+32.7%)

Productivity: Total Visits: 776 Actual vs 890 Budget (-12.8%)

Provider Updates: Dr. Fakeha Masood has signed her contract and has an anticipated start date of August 1, 2026.

Workforce and Staffing Update: The Healthy Kids Clinic currently has a vacancy for a full-time Medical Assistant.

FTEs: 8.9 Actual vs 9.2 Budget (-3.3%), YTD: 9.8 Actual vs 10.9 Budget (-10.5%)

Key Focus Areas: Scheduling optimization, new patients

Operational Overview by Clinic-May 2026

MCH Women's Clinic

Net Gain/(Loss) From Operations: (\$212K) vs (\$5K) (-282%)

Productivity: Total Visits: 1,253 Actual vs 1,694 Budget (-26.0%); Budgeted provider vacancy is contributing to the negative variance.

Provider Updates: Currently searching for two Ob/Gyns. Dr. Canzater is scheduled for a site visit on August 4, 2026.

Workforce and Staffing Update: The Women's Clinic is currently searching for a full-time Medical Assistant.

FTEs: 19.5 Actual vs 22.6 Budget (-13.9%), YTD: 18.7 Actual vs 24.4 Budget (-23.3%)

Key Focus Areas: Provider recruitment, OB Call Coverage, Net Revenue Improvement.

Other Business

REMINDER: TACHC Public Entity Board Training- Thursday July 9, 2026
11am-1pm

**ECHD BOARD OF DIRECTORS
2025-2026 COMMITTEE ASSIGNMENTS**

To Be Approved at July 7, 2026 Board Meeting

Finance Committee (monthly)

Bryn Dodd (VPRES)
Will Kappauf
Don Hallmark
Nimat Alam, MD (COS)
Vijay Borra, MD (VCOS)
Russell Tippin (CEO)
Sharon Clark (CFO)

Long Range Planning Committee (ad hoc)

Don Hallmark, Chair
Bryn Dodd
Sylvia Rodriguez-Sanchez
Russell Tippin (CEO)
Matt Collins
Nimat Alam, MD (COS)
Vijay Borra, MD (VCOS)

Bylaws Committee (ad hoc)

Bryn Dodd, Chair
Don Hallmark
Sylvia Rodriguez-Sanchez

Audit Committee (quarterly)

Bryn Dodd (VPRES)
Don Hallmark
Will Kauppauf

Executive Committee (ad hoc)

David Dunn (PRES)
Bryn Dodd, Secretary (VPRES)
Kathy Rhodes

Joint Conference Committee (monthly)

Don Hallmark
Will Kappauf
Kathy Rhodes
Nimat Alam, MD (COS)
Vijay Borra, MD (VCOS)
Russell Tippin (*ex officio*)

PTRC (monthly)

Will Kappauf
Kathy Rhodes
Russell Tippin
Sharon Clark
Steve Steen
Adiel Alvarado
Gingie Sredanovich

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Wallace Dunn
Sharon Clark
Matt Collins
Steve Steen
Adiel Alvarado

MCH ProCare Board (monthly)

Don Hallmark (*ex officio*)
Wallace Dunn (*ex officio*)
Sylvia Rodriguez-Sanchez (*ex officio*)

Compliance Committee (semi-monthly)

Wallace Dunn
Kathy Rhodes

MCHS Foundation

David Dunn (*ex officio*)

Ector County Appraisal District

David Dunn

Local Government (property)

Wallace Dunn

Executive Policy Committee

Don Hallmark, Chair
Kathy Rhodes
Sylvia Rodriguez-Sanchez

Executive Compensation Committee (ad hoc)

Wallace Dunn, Chair
Bryn Dodd
Don Hallmark

TIRZ Board

Don Hallmark

FHC Board

Will Kappauf

Community Events

Bryn Dodd
Kathy Rhodes
Wallace Dunn

Indicates a committee specified in the ECHD Board of Directors Bylaws

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2026**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,188	1,229	-3.3%	1,191	-0.3%	9,415	9,373	0.4%	9,147	2.9%
Neonatal ICU (NICU)	30	22	36.4%	23	30.4%	215	175	22.9%	173	24.3%
Total Admissions	1,218	1,251	-2.6%	1,214	0.3%	9,630	9,548	0.9%	9,320	3.3%
<u>Patient Days</u>										
Adult & Pediatric	4,827	4,664	3.5%	4,746	1.7%	38,411	35,515	8.2%	36,004	6.7%
ICU	429	475	-9.7%	415	3.4%	3,689	3,620	1.9%	3,522	4.7%
CCU	411	474	-13.3%	413	-0.5%	3,561	3,613	-1.4%	3,513	1.4%
NICU	404	419	-3.6%	390	3.6%	3,259	3,197	1.9%	3,121	4.4%
Total Patient Days	6,071	6,032	0.6%	5,964	1.8%	48,920	45,945	6.5%	46,160	6.0%
Observation (Obs) Days	928	810	14.6%	708	31.1%	6,482	6,181	4.9%	6,068	6.8%
Nursery Days	276	299	-7.7%	262	5.3%	2,175	2,278	-4.5%	2,164	0.5%
Total Occupied Beds / Bassinets	7,275	7,141	1.9%	6,934	4.9%	57,577	54,404	5.8%	54,392	5.9%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.77	4.57	4.4%	4.68	1.9%	4.85	4.56	6.3%	4.71	3.1%
NICU	13.47	19.05	-29.3%	16.96	-20.6%	15.16	18.27	-17.0%	18.04	-16.0%
Total ALOS	4.98	4.82	3.4%	4.91	1.5%	5.08	4.81	5.6%	4.95	2.6%
Acute / Adult & Pediatric w/o OB	5.87			5.49	6.8%	5.79			5.58	3.7%
Average Daily Census	204.7	194.3	5.4%	193.3	5.9%	204.5	189.1	8.1%	190.0	7.6%
Hospital Case Mix Index (CMI)	1.6560	1.7598	-5.9%	1.7261	-4.1%	1.7248	1.7598	-2.0%	1.7598	-2.0%
CMI Adjusted LOS	3.01	2.74	9.9%	2.85	5.8%	2.95	2.73	7.7%	2.81	4.6%
<u>Medicare</u>										
Admissions	482	490	-1.6%	453	6.4%	3,811	3,745	1.8%	3,666	4.0%
Patient Days	2,752	2,728	0.9%	2,593	6.1%	22,147	20,853	6.2%	20,320	9.0%
Average Length of Stay	5.71	5.57	2.6%	5.72	-0.3%	5.81	5.57	4.4%	5.54	4.8%
Case Mix Index	1.9321	2.0302	-4.8%	1.9483	-0.8%	1.9142	2.0302	-5.7%	1.9971	-4.2%
<u>Medicaid</u>										
Admissions	116	126	-7.9%	129	-10.1%	946	958	-1.3%	922	2.6%
Patient Days	936	510	83.5%	449	108.5%	6,546	3,879	68.8%	3,932	66.5%
Average Length of Stay	8.07	4.05	99.4%	3.48	131.8%	6.92	4.05	70.9%	4.26	62.3%
Case Mix Index	0.9934	1.2386	-19.8%	1.1213	-11.4%	1.1902	1.2386	-3.9%	1.2049	-1.2%
<u>Commercial</u>										
Admissions	375	405	-7.4%	404	-7.2%	3,094	3,089	0.2%	3,027	2.2%
Patient Days	1,756	1,721	2.0%	1,882	-6.7%	14,454	13,128	10.1%	13,668	5.8%
Average Length of Stay	4.68	4.25	10.2%	4.66	0.5%	4.67	4.25	9.9%	4.52	3.5%
Case Mix Index	1.5079	1.6709	-9.8%	1.6747	-10.0%	1.6833	1.6709	0.7%	1.6590	1.5%
<u>Self Pay</u>										
Admissions	215	199	8.0%	203	5.9%	1,526	1,516	0.7%	1,457	4.7%
Patient Days	472	868	-45.6%	928	-49.1%	4,405	6,610	-33.4%	6,857	-35.8%
Average Length of Stay	2.20	4.36	-49.7%	4.57	-52.0%	2.89	4.36	-33.8%	4.71	-38.7%
Case Mix Index	1.6550	1.7383	-4.8%	1.5526	6.6%	1.6791	1.7383	-3.4%	1.7263	-2.7%
<u>All Other</u>										
Admissions	30	32	-6.3%	25	20.0%	253	241	5.0%	248	2.0%
Patient Days	155	196	-20.9%	141	9.9%	1,368	1,480	-7.6%	1,399	-2.2%
Average Length of Stay	5.17	6.13	-15.6%	5.64	-8.4%	5.41	6.14	-12.0%	5.64	-4.1%
Case Mix Index	1.8816	2.0600	-8.7%	2.5628	-26.6%	2.0625	2.0600	0.1%	2.1023	-1.9%
<u>Radiology</u>										
InPatient	4,935	4,932	0.1%	4,894	0.8%	39,874	37,630	6.0%	37,780	5.5%
OutPatient	8,605	9,247	-6.9%	8,203	4.9%	68,580	70,509	-2.7%	67,627	1.4%
<u>Cath Lab</u>										
InPatient	731	688	6.3%	593	23.3%	4,935	5,247	-5.9%	5,120	-3.6%
OutPatient	342	400	-14.5%	340	0.6%	2,667	3,048	-12.5%	2,997	-11.0%
<u>Laboratory</u>										
InPatient	88,938	86,474	2.8%	84,359	5.4%	699,557	659,723	6.0%	662,911	5.5%
OutPatient	73,073	78,472	-6.9%	66,715	9.5%	578,935	598,429	-3.3%	579,705	-0.1%
<u>Other</u>										
Deliveries	188	195	-3.6%	175	7.4%	1,432	1,488	-3.8%	1,415	1.2%
<u>Surgical Cases</u>										
InPatient	229	254	-9.8%	262	-12.6%	1,856	1,934	-4.0%	1,886	-1.6%
OutPatient	533	577	-7.6%	502	6.2%	4,113	4,400	-6.5%	4,228	-2.7%
Total Surgical Cases	762	831	-8.3%	764	-0.3%	5,969	6,334	-5.8%	6,114	-2.4%
<u>GI Procedures (Endo)</u>										
InPatient	107	133	-19.5%	97	10.3%	795	1,015	-21.7%	986	-19.4%
OutPatient	147	179	-17.9%	175	-16.0%	1,123	1,361	-17.5%	1,342	-16.3%
Total GI Procedures	254	312	-18.6%	272	-6.6%	1,918	2,376	-19.3%	2,328	-17.6%

ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2026

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Emergency Room</u>										
I/P Emergency Room Visits	806	775	4.0%	648	24.4%	6,683	5,912	13.0%	5,836	14.5%
O/P Emergency Room Visits	3,856	4,758	-19.0%	3,835	0.5%	33,778	36,286	-6.9%	35,597	-5.1%
Total Emergency Room Visits	4,662	5,533	-15.7%	4,483	4.0%	40,461	42,198	-4.1%	41,433	-2.3%
<u>Outpatient</u>										
O/P Occasions of Service	20,443	21,397	-4.5%	18,662	9.5%	168,594	163,172	3.3%	157,740	6.9%
<u>Hospital Operations</u>										
Manhours Paid	301,969	302,858	-0.3%	297,022	1.7%	2,376,440	2,351,379	1.1%	2,363,392	0.6%
FTE's	1,704.7	1,709.7	-0.3%	1,676.7	1.7%	1,711.4	1,693.4	1.1%	1,702.0	0.6%
Adjusted Patient Days	11,363	11,453	-0.8%	10,733	5.9%	90,472	87,206	3.7%	86,943	4.1%
Hours / Adjusted Patient Day	26.58	26.44	0.5%	27.67	-4.0%	26.27	26.96	-2.6%	27.18	-3.3%
Occupancy - Actual Beds	55.6%	55.7%	-0.1%	52.5%	5.9%	55.6%	54.2%	2.5%	51.6%	7.6%
FTE's / Adjusted Occupied Bed	4.4	4.6	-4.0%	4.8	-7.7%	4.5	4.7	-4.1%	4.8	-4.9%
<u>Family Health Clinic - Clements</u>										
Total Medical Visits	445	649	-31.4%	620	-28.2%	5,309	5,192	2.3%	5,110	3.9%
Manhours Paid	2,174	2,269	-4.2%	1,839	18.2%	17,583	18,283	-3.8%	14,858	18.3%
FTE's	12.3	12.8	-4.2%	10.4	18.2%	12.7	13.2	-3.8%	10.7	18.3%
<u>Family Health Clinic - West University</u>										
Total Medical Visits	806	1,146	-29.7%	696	15.8%	6,254	8,685	-28.0%	5,810	7.6%
Manhours Paid	1,452	2,425	-40.1%	1,425	1.9%	12,564	18,064	-30.4%	12,534	0.2%
FTE's	8.2	13.7	-40.1%	8.0	1.9%	9.0	13.0	-30.4%	9.0	0.2%
<u>Family Health Clinic - JBS</u>										
Total Medical Visits	776	890	-12.8%	864	-10.2%	7,735	7,945	-2.6%	7,714	0.3%
Manhours Paid	1,582	1,635	-3.3%	1,839	-14.0%	13,574	15,173	-10.5%	12,143	11.8%
FTE's	8.9	9.2	-3.3%	10.4	-14.0%	9.8	10.9	-10.5%	8.7	11.8%
<u>Family Health Clinic - Womens</u>										
Total Medical Visits	1,253	1,694	-26.0%	1,420	-11.8%	11,220	14,610	-23.2%	12,775	-12.2%
Manhours Paid	3,447	4,002	-13.9%	3,445	0.1%	26,012	33,903	-23.3%	26,923	-3.4%
FTE's	19.5	22.6	-13.9%	19.4	0.1%	18.7	24.4	-23.3%	19.4	-3.4%
<u>Total ECHD Operations</u>										
Total Admissions	1,218	1,251	-2.6%	1,214	0.3%	9,630	9,548	0.9%	9,320	3.3%
Total Patient Days	6,071	6,032	0.6%	5,964	1.8%	48,920	45,945	6.5%	46,160	6.0%
Total Patient and Obs Days	6,071	6,032	0.6%	5,964	1.8%	48,920	45,945	6.5%	46,160	6.0%
Total FTE's	1,753.5	1,768.0	-0.8%	1,725.0	1.7%	1,761.6	1,754.9	0.4%	1,749.9	0.7%
FTE's / Adjusted Occupied Bed	4.6	4.8	-4.5%	5.0	-7.7%	4.7	4.9	-4.7%	4.9	-4.7%
Total Adjusted Patient Days	11,363	11,453	-0.8%	10,733	5.9%	90,472	87,206	3.7%	86,943	4.1%
Hours / Adjusted Patient Day	27.34	27.35	0.0%	28.47	-4.0%	27.04	27.94	-3.2%	27.95	-3.3%
Outpatient Factor	1.8717	1.8987	-1.4%	1.7997	4.0%	1.8494	1.8981	-2.6%	1.8835	-1.8%
Blended O/P Factor	2.0554	2.0735	-0.9%	2.0027	2.6%	2.0372	2.0891	-2.5%	2.0787	-2.0%
Total Adjusted Admissions	2,280	2,375	-4.0%	2,185	4.3%	17,810	18,123	-1.7%	17,554	1.5%
Hours / Adjusted Admission	136.26	131.86	3.3%	139.86	-2.6%	137.35	134.46	2.1%	138.42	-0.8%
FTE's - Hospital Contract	55.2	39.3	40.3%	45.9	20.1%	48.2	38.6	25.0%	46.2	4.4%
FTE's - Mgmt Services	50.9	55.1	-7.7%	49.7	2.3%	50.1	55.1	-9.2%	57.3	-12.7%
Total FTE's (including Contract)	1,859.6	1,862.5	-0.2%	1,820.7	2.1%	1,859.9	1,848.6	0.6%	1,853.4	0.4%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.85	5.05	-3.9%	5.23	-7.3%	4.92	5.15	-4.5%	5.18	-5.0%
ProCare FTEs	211.7	240.6	-12.0%	207.6	2.0%	211.1	240.3	-12.2%	206.9	2.0%
TraumaCare FTEs	8.3	8.4	-1.4%	8.4	-0.7%	8.3	8.5	-1.5%	8.4	-0.3%
Total System FTEs	2,079.6	2,111.5	-1.5%	2,036.7	2.1%	2,079.3	2,097.3	-0.9%	2,068.7	0.5%
<u>Urgent Care Visits</u>										
JBS Clinic	1,207	1,507	-19.9%	1,137	6.2%	11,416	11,492	-0.7%	11,544	-1.1%
West University	795	974	-18.4%	721	10.3%	7,022	7,426	-5.4%	7,578	-7.3%
Total Urgent Care Visits	2,002	2,481	-19.3%	1,858	7.8%	18,438	18,918	-2.5%	19,122	-3.6%
<u>Retail Clinic Visits</u>										
Retail Clinic	161	153	5.2%	153	5.2%	1,550	1,380	12.3%	1,380	12.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2026**

	PRIOR FISCAL YEAR END				
	CURRENT YEAR	HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	CURRENT YEAR CHANGE
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 32,026,022	\$ 16,898,248	\$ 4,700	\$ -	\$ 15,123,074
Investments	59,014,433	57,956,175	-	-	1,058,258
Patient Accounts Receivable - Gross	229,885,263	214,978,630	19,968,494	1,685,000	(6,746,861)
Less: 3rd Party Allowances	(145,124,674)	(139,548,613)	(11,202,864)	(1,298,612)	6,925,414
Bad Debt Allowance	(43,767,351)	(39,762,357)	(5,310,080)	(300,000)	1,605,087
Net Patient Accounts Receivable	40,993,238	35,667,660	3,455,550	86,388	1,783,639
Taxes Receivable	11,995,621	11,616,563	-	-	379,059
Accounts Receivable - Other	731,366	8,609,285	100,560	-	(7,978,479)
Inventories	10,512,531	10,073,960	496,748	-	(58,176)
Prepaid Expenses	5,612,316	5,545,302	128,278	18,231	(79,496)
Total Current Assets	160,885,527	146,367,192	4,185,837	104,619	10,227,879
CAPITAL ASSETS:					
Property and Equipment	540,545,316	535,446,720	403,173	-	4,695,423
Construction in Progress	48,190,320	20,318,667	-	-	27,871,653
	588,735,636	555,765,387	403,173	-	32,567,076
Less: Accumulated Depreciation and Amortization	(407,670,049)	(395,954,800)	(352,925)	-	(11,362,324)
Total Capital Assets	181,065,587	159,810,587	50,248	-	21,204,752
LEASE ASSETS					
Leased Assets	2,299,139	2,337,842	-	-	(38,703)
Less Accumulated Amortization Lease Assets	(2,294,240)	(2,223,870)	-	-	(70,370)
Total Lease Assets	4,899	113,973	-	-	(109,073)
SUBSCRIPTION ASSETS					
Subscription Assets	17,517,888	15,473,212	-	-	2,044,676
Less Accumulated Amortization Subscription Assets	(5,945,359)	(4,805,698)	-	-	(1,139,661)
Total Subscription Assets	11,572,529	10,667,514	-	-	905,015
LT Lease Receivable	4,447,707	5,611,487	-	-	(1,163,780)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,406,191	6,527,822	-	-	(121,631)
Restricted TPC, LLC	1,826,505	1,826,505	-	-	-
Restricted ENFRA EasS and Hospital Projects	85,486,590	-	-	-	85,486,590
Investment in PBBHC	52,991,228	52,991,228	-	-	-
Restricted MCH West Texas Services	2,518,142	2,444,722	-	-	73,420
Pension, Deferred Outflows of Resources	10,254,779	10,254,779	-	-	-
Assets whose use is Limited	22,447	-	356,764	6,743	(341,060)
TOTAL ASSETS	\$ 517,487,027	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 116,162,112
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,970,000	\$ 1,970,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,028,792	3,028,792	-	-	-
Current Portion of Lease Liabilities	2,797	278,336	-	-	(275,540)
Current Portion of Subscription Liabilities	3,314,317	2,608,445	-	-	705,872
Accounts Payable	20,765,721	27,085,249	(2,116,984)	(875,767)	(3,326,777)
A/R Credit Balances	2,905,671	2,429,902	-	-	475,769
Accrued Interest	400,050	251,049	-	-	149,001
Accrued Salaries and Wages	16,179,115	6,581,641	6,849,020	238,922	2,509,532
Accrued Compensated Absences	5,802,363	5,729,425	-	-	72,938
Due to Third Party Payors	4,916,883	7,251,974	-	-	(2,335,091)
Deferred Revenue	114,962,434	174,540	(106,356)	-	114,894,250
Total Current Liabilities	174,248,142	57,389,353	4,625,680	(636,845)	112,233,109
ACCRUED POST RETIREMENT BENEFITS					
LESSOR DEFERRED INFLOWS OF RESOURCES	15,903,979	19,938,321	-	-	(4,034,343)
SELF-INSURANCE LIABILITIES - Less Current Portion	5,830,913	7,114,414	-	-	(1,283,502)
LEASE LIABILITIES	1,780,370	1,780,370	-	-	-
SUBSCRIPTION LIABILITIES	-	39,011	-	-	(39,011)
LONG-TERM DEBT - Less Current Maturities	6,007,964	6,442,292	-	-	(434,327)
	25,464,878	25,818,179	-	-	(353,301)
Total Liabilities	229,236,246	118,521,941	4,625,680	(636,845)	106,725,471
FUND BALANCE	288,250,780	278,098,763	(32,831)	748,207	288,283,611
TOTAL LIABILITIES AND FUND BALANCE	\$ 517,487,027	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 116,162,112

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MAY 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 60,440,621	\$ 62,097,464	-2.7%	\$ 60,949,254	-0.8%	\$ 490,717,520	\$ 476,325,853	3.0%	\$ 469,529,132	4.5%
Outpatient Revenue	63,790,846	66,658,723	-4.3%	61,114,291	4.4%	508,959,987	518,775,652	-1.9%	506,472,266	0.5%
TOTAL PATIENT REVENUE	\$ 124,231,467	\$ 128,756,187	-3.5%	\$ 122,063,545	1.8%	\$ 999,677,507	\$ 995,101,505	0.5%	\$ 976,001,398	2.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 77,835,459	\$ 81,420,829	-4.4%	\$ 77,570,559	0.3%	\$ 629,890,819	\$ 628,999,846	0.1%	\$ 619,295,254	1.7%
Policy Adjustments	1,000,187	1,087,016	-8.0%	1,464,379	-31.7%	8,499,133	9,059,693	-6.2%	8,630,571	-1.5%
Uninsured Discount	13,180,996	9,876,976	33.5%	10,012,348	31.6%	80,024,266	75,820,493	5.5%	77,182,348	3.7%
Indigent	1,516,241	1,248,614	21.4%	522,256	190.3%	11,551,059	9,658,639	19.6%	9,119,602	26.7%
Provision for Bad Debts	4,230,013	6,732,295	-37.2%	8,288,156	-49.0%	54,805,752	52,170,466	5.1%	52,755,796	3.9%
TOTAL REVENUE DEDUCTIONS	\$ 97,762,896	\$ 100,365,730	-2.6%	\$ 97,857,697	-0.1%	\$ 784,771,029	\$ 775,709,137	1.2%	\$ 766,983,571	2.3%
	78.69%	77.95%		80.17%		78.50%	77.95%		78.58%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,621,128	\$ 1,457,917	11.2%	\$ 2,644,133	-38.7%	\$ 14,400,528	\$ 11,663,336	23.5%	\$ 16,364,903	-12.0%
DSRIP/CHIRP	1,177,500	1,252,500	-6.0%	(456,357)	-358.0%	9,799,636	10,020,000	-2.2%	(808,958)	-1311.4%
TOTAL OTHER PATIENT REVENUE	\$ 2,798,628	\$ 2,710,417	3.3%	\$ 2,187,776	27.9%	\$ 24,200,163	\$ 21,683,336	11.6%	\$ 15,555,944	55.6%
NET PATIENT REVENUE	\$ 29,267,199	\$ 31,100,874	-5.9%	\$ 26,393,623	10.9%	\$ 239,106,641	\$ 241,075,704	-0.8%	\$ 224,573,772	6.5%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 8,258,199	\$ 8,287,366	-0.4%	\$ 6,989,408	18.2%	\$ 62,261,214	\$ 61,672,561	1.0%	\$ 56,155,545	10.9%
Other Revenue	2,006,607	2,057,770	-2.5%	1,590,339	26.2%	15,718,161	15,979,258	-1.6%	12,421,230	26.5%
TOTAL OTHER REVENUE	\$ 10,264,806	\$ 10,345,136	-0.8%	\$ 8,579,747	19.6%	\$ 77,979,374	\$ 77,651,819	0.4%	\$ 68,576,775	13.7%
NET OPERATING REVENUE	\$ 39,532,005	\$ 41,446,010	-4.6%	\$ 34,973,370	13.0%	\$ 317,086,015	\$ 318,727,523	-0.5%	\$ 293,150,547	8.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 16,316,221	\$ 17,237,186	-5.3%	\$ 16,076,893	1.5%	\$ 132,179,514	\$ 133,665,069	-1.1%	\$ 127,527,697	3.6%
Benefits	2,182,626	2,357,589	-7.4%	1,813,353	20.4%	17,960,225	19,039,888	-5.7%	18,090,036	-0.7%
Temporary Labor	1,629,584	1,247,438	30.6%	1,373,612	18.6%	11,808,176	10,180,571	16.0%	10,895,852	8.4%
Physician Fees	1,436,269	1,309,543	9.7%	1,348,590	6.5%	10,833,714	10,478,981	3.4%	10,434,296	3.8%
Texas Tech Support	1,055,195	1,042,618	1.2%	1,067,888	-1.2%	8,375,382	8,340,944	0.4%	8,121,726	3.1%
Purchased Services	5,551,933	5,121,652	8.4%	4,521,918	22.8%	43,588,742	40,983,861	6.4%	38,575,521	13.0%
Supplies	6,787,495	7,307,188	-7.1%	6,355,005	6.8%	54,876,576	56,876,842	-3.5%	54,546,172	0.6%
Utilities	344,999	266,185	29.6%	289,098	19.3%	2,868,401	2,688,781	6.7%	2,670,706	7.4%
Repairs and Maintenance	996,345	881,826	13.0%	541,448	84.0%	7,078,838	7,124,232	-0.6%	6,991,609	1.2%
Leases and Rent	237,167	203,735	16.4%	116,395	103.8%	1,503,083	1,629,956	-7.8%	1,017,932	47.7%
Insurance	204,726	205,576	-0.4%	212,695	-3.7%	1,652,420	1,644,608	0.5%	1,768,931	-6.6%
Interest Expense	90,766	79,138	14.7%	102,846	-11.7%	708,575	633,681	11.8%	668,840	5.9%
ECHDA	224,339	113,629	97.4%	119,705	87.4%	1,199,082	909,032	31.9%	913,340	31.3%
Other Expense	197,943	225,548	-12.2%	238,262	-16.9%	1,589,604	1,852,582	-14.2%	1,674,527	-5.1%
TOTAL OPERATING EXPENSES	\$ 37,255,607	\$ 37,598,832	-0.9%	\$ 34,177,709	9.0%	\$ 296,222,331	\$ 296,049,028	0.1%	\$ 283,897,185	4.3%
Depreciation/Amortization	\$ 2,293,195	\$ 2,177,540	5.3%	\$ 2,442,908	-6.1%	\$ 17,980,078	\$ 17,382,882	3.4%	\$ 16,667,153	7.9%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 39,548,802	\$ 39,776,372	-0.6%	\$ 36,620,617	8.0%	\$ 314,246,674	\$ 313,431,910	0.3%	\$ 300,564,037	4.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (16,797)	\$ 1,669,638	101.0%	\$ (1,647,247)	99.0%	\$ 2,839,341	\$ 5,295,613	-46.4%	\$ (7,413,491)	-138.3%
Operating Margin	-0.04%	4.03%	-101.1%	-4.71%	-99.1%	0.90%	1.66%	-46.1%	-2.53%	-135.4%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 317,575	\$ 416,398	-23.7%	\$ 184,823	71.8%	\$ 2,924,780	\$ 3,312,773	-11.7%	\$ 1,361,445	114.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,877,301	1,700,000	10.4%	1,630,271	15.2%
Opioid Abatement Fund	-	-	0.0%	210,135	-100.0%	163,902	-	0.0%	210,135	-22.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	413	8,135	-94.9%	8,970	-95.4%	297,218	65,080	356.7%	73,213	306.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	0.0%	78,390	71.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 301,191	\$ 2,094,172	85.6%	\$ (1,243,319)	124.2%	\$ 8,236,602	\$ 10,373,466	20.6%	\$ (4,060,037)	302.9%
Unrealized Gain/(Loss) on Investments	\$ 21,126	\$ 100,093	0.0%	\$ 83,880	-74.8%	\$ 208,353	\$ 800,744	0.0%	\$ 750,101	-72.2%
Investment in Subsidiaries	321,914	85,799	275.2%	9,644	3238.0%	991,687	686,392	44.5%	247,121	301.3%
CHANGE IN NET POSITION	\$ 644,230	\$ 2,280,064	71.7%	\$ (1,149,795)	156.0%	\$ 9,436,641	\$ 11,860,602	20.4%	\$ (3,062,815)	408.1%
ADJUSTED OPERATING EBIDA	\$ 1,577,179	\$ 3,200,840	-50.7%	\$ (93,416)	-1788.3%	\$ 15,521,703	\$ 17,437,242	-11.0%	\$ 4,595,269	237.8%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MAY 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 60,440,621	\$ 62,097,464	-2.7%	\$ 60,949,254	-0.8%	\$ 490,717,520	\$ 476,325,853	3.0%	\$ 469,529,132	4.5%
Outpatient Revenue	52,683,723	55,804,444	-5.6%	48,738,283	8.1%	416,811,958	427,765,942	-2.6%	414,838,974	0.5%
TOTAL PATIENT REVENUE	\$ 113,124,345	\$ 117,901,908	-4.1%	\$ 109,687,536	3.1%	\$ 907,529,478	\$ 904,091,795	0.4%	\$ 884,368,106	2.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 71,940,930	\$ 75,773,085	-5.1%	\$ 70,930,089	1.4%	\$ 582,239,210	\$ 581,260,794	0.2%	\$ 570,565,777	2.0%
Policy Adjustments	75,176	171,995	-56.3%	42,229	78.0%	1,307,227	1,320,024	-1.0%	524,570	149.2%
Uninsured Discount	12,816,111	9,642,026	32.9%	9,741,193	31.6%	77,374,444	73,852,626	4.8%	75,232,094	2.8%
Indigent Care	1,509,869	1,238,784	21.9%	514,893	193.2%	11,431,477	9,579,668	19.3%	9,038,804	26.5%
Provision for Bad Debts	3,260,466	5,739,265	-43.2%	7,089,241	-54.0%	45,530,895	43,965,331	3.6%	44,253,256	2.9%
TOTAL REVENUE DEDUCTIONS	\$ 89,602,552	\$ 92,565,155	-3.2%	\$ 88,317,645	1.5%	\$ 717,883,253	\$ 709,978,443	1.1%	\$ 699,614,500	2.6%
	79.21%	78.51%		80.52%		79.10%	78.53%		79.11%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,621,128	\$ 1,457,917	11.2%	\$ 2,644,133	-38.7%	\$ 14,400,528	\$ 11,663,336	23.5%	\$ 16,364,903	-12.0%
DSRIP/CHIRP	1,177,500	1,252,500	-6.0%	(456,357)	-358.0%	9,799,636	10,020,000	-2.2%	(808,958)	-1311.4%
TOTAL OTHER PATIENT REVENUE	\$ 2,798,628	\$ 2,710,417	3.3%	\$ 2,187,776	27.9%	\$ 24,200,163	\$ 21,683,336	11.6%	\$ 15,555,944	55.6%
NET PATIENT REVENUE	\$ 26,320,421	\$ 28,047,170	-6.2%	\$ 23,557,667	11.7%	\$ 213,846,388	\$ 215,796,688	-0.9%	\$ 200,309,551	6.8%
OTHER REVENUE										
Tax Revenue	\$ 8,258,199	\$ 8,287,366	-0.4%	\$ 6,989,408	18.2%	\$ 62,261,214	\$ 61,672,561	1.0%	\$ 56,155,545	10.9%
Other Revenue	1,827,913	1,785,517	2.4%	1,337,206	36.7%	13,840,879	13,811,372	0.2%	10,522,772	31.5%
TOTAL OTHER REVENUE	\$ 10,086,112	\$ 10,072,883	0.1%	\$ 8,326,614	21.1%	\$ 76,102,092	\$ 75,483,933	0.8%	\$ 66,678,317	14.1%
NET OPERATING REVENUE	\$ 36,406,532	\$ 38,120,053	-4.5%	\$ 31,884,281	14.2%	\$ 289,948,481	\$ 291,280,621	-0.5%	\$ 266,987,868	8.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 11,710,769	\$ 12,364,065	-5.3%	\$ 11,466,532	2.1%	\$ 94,583,913	\$ 94,672,585	-0.1%	\$ 90,410,507	4.6%
Benefits	1,714,314	1,908,697	-10.2%	1,408,985	21.7%	13,872,852	15,078,285	-8.0%	14,338,052	-3.2%
Temporary Labor	804,692	530,020	51.8%	616,000	30.6%	5,407,391	4,073,802	32.7%	5,262,564	2.8%
Physician Fees	1,496,896	1,357,355	10.3%	1,386,630	8.0%	11,301,286	10,857,312	4.1%	10,773,580	4.9%
Texas Tech Support	1,055,195	1,042,618	1.2%	1,067,888	-1.2%	8,375,382	8,340,944	0.4%	8,121,726	3.1%
Purchased Services	5,766,298	5,431,521	6.2%	4,773,107	20.8%	46,164,649	43,915,703	5.1%	40,811,542	13.1%
Supplies	6,747,538	7,234,082	-6.7%	6,262,857	7.7%	54,370,669	56,284,366	-3.4%	53,968,233	0.7%
Utilities	344,651	265,534	29.8%	268,437	19.5%	2,863,857	2,663,935	6.7%	2,664,536	7.5%
Repairs and Maintenance	996,345	881,350	13.0%	546,241	82.4%	7,069,520	7,120,424	-0.7%	6,990,172	1.1%
Leases and Rentals	74,160	41,354	79.3%	(31,982)	-331.9%	199,276	330,834	-39.8%	(157,149)	-226.8%
Insurance	139,322	136,272	2.2%	137,998	1.0%	1,123,977	1,090,176	3.1%	1,240,046	-9.4%
Interest Expense	90,766	79,138	14.7%	102,846	-11.7%	708,575	633,681	11.8%	668,840	5.9%
ECHDA	224,339	113,629	97.4%	119,705	87.4%	1,199,082	909,032	31.9%	913,340	31.3%
Other Expense	142,913	161,444	-11.5%	162,197	-11.9%	992,197	1,303,637	-23.9%	1,160,738	-14.5%
TOTAL OPERATING EXPENSES	\$ 31,308,200	\$ 31,547,080	-0.8%	\$ 28,307,443	10.6%	\$ 248,232,625	\$ 247,294,716	0.4%	\$ 237,166,728	4.7%
Depreciation/Amortization	\$ 2,281,152	\$ 2,164,955	5.4%	\$ 2,431,548	-6.2%	\$ 17,885,937	\$ 17,282,202	3.5%	\$ 16,571,869	7.9%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 33,589,351	\$ 33,712,035	-0.4%	\$ 30,738,991	9.3%	\$ 266,162,827	\$ 264,576,918	0.6%	\$ 253,738,297	4.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,817,181	\$ 4,408,018	-36.1%	\$ 1,145,290	-146.0%	\$ 23,785,654	\$ 26,703,703	-10.9%	\$ 13,249,571	-79.5%
Operating Margin	7.74%	11.56%	-33.1%	3.59%	115.4%	8.20%	9.17%	-10.5%	4.96%	65.3%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 317,575	\$ 416,398	-23.7%	\$ 184,823	71.8%	\$ 2,924,780	\$ 3,312,773	-11.7%	\$ 1,361,445	114.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,877,301	1,700,000	10.4%	1,630,271	15.2%
Opioid Abatement Fund	-	-	0.0%	210,135	-100.0%	163,902	-	-	210,135	-22.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	413	8,135	-94.9%	8,970	-95.4%	297,218	65,080	356.7%	73,213	306.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	-	78,390	71.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 3,135,169	\$ 4,832,552	-35.1%	\$ 1,549,218	102.4%	\$ 29,182,914	\$ 31,781,556	-8.2%	\$ 16,603,025	75.8%
Procure Capital Contribution	(2,843,256)	(2,755,083)	3.2%	(2,808,563)	1.2%	(21,088,315)	(21,484,151)	-1.8%	(20,854,260)	1.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 291,913	\$ 2,077,469	85.9%	\$ (1,259,345)	123.2%	\$ 8,094,600	\$ 10,297,405	21.4%	\$ (4,251,235)	290.4%
Unrealized Gain/(Loss) on Investments	\$ 21,126	\$ 100,093	-78.9%	\$ 83,880	-74.8%	\$ 208,353	\$ 800,744	-74.0%	\$ 750,101	-72.2%
Investment in Subsidiaries	321,914	85,799	275.2%	9,644	3238.0%	991,687	686,392	44.5%	247,121	301.3%
CHANGE IN NET POSITION	\$ 634,952	\$ 2,263,361	71.9%	\$ (1,165,821)	154.5%	\$ 9,294,639	\$ 11,784,541	21.1%	\$ (3,254,013)	385.6%
ADJUSTED OPERATING EBIDA	\$ 4,399,114	\$ 5,926,635	-25.8%	\$ 2,687,762	63.7%	\$ 36,373,874	\$ 38,744,652	-6.1%	\$ 25,163,047	44.6%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MAY 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,910,867	\$ 10,634,777	2.6%	\$ 12,162,497	-10.3%	\$ 90,445,874	\$ 89,488,952	1.1%	\$ 90,118,278	0.4%
TOTAL PATIENT REVENUE	\$ 10,910,867	\$ 10,634,777	2.6%	\$ 12,162,497	-10.3%	\$ 90,445,874	\$ 89,488,952	1.1%	\$ 90,118,278	0.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,785,764	\$ 5,547,119	4.3%	\$ 6,549,783	-11.7%	\$ 46,767,980	\$ 47,041,897	-0.6%	\$ 48,001,775	-2.6%
Policy Adjustments	889,345	875,364	1.6%	1,373,541	-35.3%	6,890,903	7,464,915	-7.7%	7,853,884	-12.3%
Uninsured Discount	364,885	234,950	55.3%	271,155	34.6%	2,649,822	1,967,867	34.7%	1,950,254	35.9%
Indigent	6,372	9,830	-35.2%	7,363	-13.5%	119,582	78,971	51.4%	80,799	48.0%
Provision for Bad Debts	955,622	956,748	-0.1%	1,171,738	-18.4%	9,036,599	7,953,763	13.6%	8,260,247	9.4%
TOTAL REVENUE DEDUCTIONS	\$ 8,001,987	\$ 7,624,011	5.0%	\$ 9,373,580	-14.6%	\$ 65,464,887	\$ 64,507,413	1.5%	\$ 66,146,960	-1.0%
	73.34%	71.69%		77.07%		72.38%	72.08%		73.40%	
NET PATIENT REVENUE	\$ 2,908,880	\$ 3,010,766	-3.4%	\$ 2,788,917	4.3%	\$ 24,980,987	\$ 24,981,539	0.0%	\$ 23,971,319	4.2%
OTHER REVENUE										
Other Income	\$ 177,265	\$ 271,152	-34.6%	\$ 252,722	-29.9%	\$ 1,868,640	\$ 2,159,078	-13.5%	\$ 1,891,370	-1.2%
TOTAL OTHER REVENUE	\$ 177,265	\$ 271,152	-34.6%	\$ 252,722	-29.9%	\$ 1,868,640	\$ 2,159,078	-13.5%	\$ 1,891,370	-1.2%
NET OPERATING REVENUE	\$ 3,086,146	\$ 3,281,918	-6.0%	\$ 3,041,640	1.5%	\$ 26,849,627	\$ 27,140,617	-1.1%	\$ 25,862,689	3.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,347,394	\$ 4,621,293	-5.9%	\$ 4,351,897	-0.1%	\$ 35,624,371	\$ 36,982,917	-3.7%	\$ 35,191,587	1.2%
Benefits	447,131	427,844	4.5%	383,971	16.4%	3,930,310	3,776,234	4.1%	3,607,548	8.9%
Temporary Labor	824,891	717,418	15.0%	757,612	8.9%	6,400,785	6,106,769	4.8%	5,633,288	13.6%
Physician Fees	198,620	211,436	-6.1%	221,208	-10.2%	1,606,412	1,695,653	-5.3%	1,734,700	-7.4%
Purchased Services	(214,894)	(312,359)	-31.2%	(251,548)	-14.6%	(2,588,146)	(2,951,762)	-12.3%	(2,258,192)	14.6%
Supplies	39,957	72,683	-45.0%	92,148	-56.6%	504,230	589,644	-14.5%	575,419	-12.4%
Utilities	348	651	-46.5%	660	-47.3%	4,544	4,846	-6.2%	6,170	-26.4%
Repairs and Maintenance	-	476	-100.0%	(4,792.90)	-100.0%	9,318	3,808	144.7%	1,437	548.6%
Leases and Rentals	162,353	161,579	0.5%	147,724	9.9%	1,298,578	1,292,706	0.5%	1,168,513	11.1%
Insurance	56,863	59,854	-5.0%	64,975	-12.5%	458,975	478,832	-4.1%	451,112	1.7%
Other Expense	54,695	63,539	-13.9%	74,988	-27.1%	594,422	544,425	9.2%	510,083	16.5%
TOTAL OPERATING EXPENSES	\$ 5,917,358	\$ 6,024,414	-1.8%	\$ 5,838,843	1.3%	\$ 47,843,801	\$ 48,524,072	-1.4%	\$ 46,621,665	2.6%
Depreciation/Amortization	\$ 12,043	\$ 12,585	-4.3%	\$ 11,359	6.0%	\$ 94,141	\$ 100,680	-6.5%	\$ 95,283	-1.2%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,929,402	\$ 6,036,999	-1.8%	\$ 5,850,202	1.4%	\$ 47,937,941	\$ 48,624,752	-1.4%	\$ 46,716,949	2.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,843,256)	\$ (2,755,081)	3.2%	\$ (2,808,563)	1.2%	\$ (21,088,315)	\$ (21,484,135)	-1.8%	\$ (20,854,260)	1.1%
Operating Margin	-92.13%	-83.95%	9.7%	-92.34%	-0.2%	-78.54%	-79.16%	-0.8%	-80.63%	-2.6%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,843,256	\$ 2,755,081	3.2%	\$ 2,808,563	1.2%	\$ 21,088,315	\$ 21,484,135	-1.8%	\$ 20,854,260	1.1%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
ADJUSTED OPERATING EBIDA	\$ (2,831,213)	\$ (2,742,496)	-3.2%	\$ (2,797,204)	-1.2%	\$ (20,994,174)	\$ (21,383,455)	1.8%	\$ (20,758,976)	-1.1%
MONTHLY STATISTICAL REPORT										
	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,403	7,673	-3.5%	7,729	-4.22%	61,209	60,353	1.4%	62,325	-1.79%
Total Hospital Visits	7,210	6,696	7.7%	6,790	6.19%	56,743	54,162	4.8%	53,467	6.13%
Total Procedures	12,352	11,956	3.3%	11,929	3.55%	102,823	102,227	0.6%	102,105	0.70%
Total Surgeries	754	744	1.3%	738	2.17%	5,832	6,482	-10.0%	6,161	-5.34%
Total Provider FTE's	85.7	88.4	-3.0%	82.3	4.14%	86.4	88.0	-1.8%	85.0	1.65%
Total Staff FTE's	117.8	142.7	-17.4%	114.2	3.15%	116.6	142.7	-18.3%	112.8	3.32%
Total Administrative FTE's	8.1	9.5	-14.6%	11.1	-26.64%	8.1	9.5	-15.1%	9.1	-11.23%
Total FTE's	211.7	240.6	-12.0%	207.6	1.96%	211.1	240.3	-12.2%	206.9	1.99%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
MAY 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 196,255	\$ 219,502	-10.6%	\$ 213,512	-8.1%	\$ 1,702,155	\$ 1,520,758	11.9%	\$ 1,515,013	12.4%
TOTAL PATIENT REVENUE	\$ 196,255	\$ 219,502	-10.6%	\$ 213,512	-8.1%	\$ 1,702,155	\$ 1,520,758	11.9%	\$ 1,515,013	12.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 108,766	\$ 100,625	8.1%	\$ 90,687	19.9%	\$ 883,629	\$ 697,155	26.7%	\$ 727,702	21.4%
Policy Adjustments	35,666	39,657	-10.1%	48,608	-26.6%	301,003	274,754	9.6%	252,116	19.4%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	13,925	36,282	-61.6%	27,178	-48.8%	238,258	251,372	-5.2%	242,293	-1.7%
TOTAL REVENUE DEDUCTIONS	\$ 158,357	\$ 176,564	-10.3%	\$ 166,473	-4.9%	\$ 1,422,889	\$ 1,223,281	16.3%	\$ 1,222,111	16.4%
	80.69%	80.44%		77.97%		83.59%	80.44%		80.67%	
NET PATIENT REVENUE	\$ 37,898	\$ 42,938	-11.7%	\$ 47,039	-19.4%	\$ 279,266	\$ 297,477	-6.1%	\$ 292,902	-4.7%
						16.4%				
<u>OTHER REVENUE</u>										
Other Income	\$ 1,429	\$ 1,101	29.8%	\$ 411	248.1%	\$ 8,643	\$ 8,808	-1.9%	\$ 7,088	21.9%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 39,327	\$ 44,039	-10.7%	\$ 47,449	-17.1%	\$ 287,908	\$ 306,285	-6.0%	\$ 299,990	-4.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 258,057	\$ 251,828	2.5%	\$ 258,463	-0.2%	\$ 1,971,230	\$ 2,009,567	-1.9%	\$ 1,925,603	2.4%
Benefits	21,181	21,048	0.6%	20,396	3.8%	157,063	185,369	-15.3%	144,436	8.7%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,073,984)	(2,073,984)	0.0%	(2,073,984)	0.0%
Purchased Services	529	2,490	-78.7%	359	47.2%	12,239	19,920	-38.6%	22,171	-44.8%
Supplies	-	403	-100.0%	-	0.0%	1,677	2,832	-40.8%	2,519	-33.5%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	802	-18.5%	653	0.0%	5,228	6,416	-18.5%	6,568	-20.4%
Insurance	8,541	9,450	-9.6%	9,722	-12.1%	69,468	75,600	-8.1%	77,773	-10.7%
Other Expense	336	565	-40.6%	1,077	-68.8%	2,985	4,520	-34.0%	3,706	-19.5%
TOTAL OPERATING EXPENSES	\$ 30,049	\$ 27,338	9.9%	\$ 31,423	-4.4%	\$ 145,906	\$ 230,240	-36.6%	\$ 108,792	34.1%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 30,049	\$ 27,338	9.9%	\$ 31,423	-4.4%	\$ 145,906	\$ 230,240	-36.6%	\$ 108,792	34.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ 9,278	\$ 16,701	-44.4%	\$ 16,026	-42.1%	\$ 142,002	\$ 76,045	86.7%	\$ 191,198	-25.7%
Operating Margin	23.59%	37.92%	-37.8%	33.77%	-30.1%	49.32%	24.83%	98.7%	63.73%	-22.6%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 9,278	\$ 16,701	-44.4%	\$ 16,026	-42.1%	\$ 142,002	\$ 76,045	86.7%	\$ 191,198	-25.7%
ADJUSTED OPERATING EBIDA	\$ 9,278	\$ 16,701	-44.4%	\$ 16,026	-42.1%	\$ 142,002	\$ 76,045	86.7%	\$ 191,198	-25.7%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	631	627	0.64%	712	-11.38%	5,242	4,344	20.67%	4,183	25.32%
Total Provider FTE's	7.3	7.3	0.00%	7.3	0.00%	7.3	7.5	-2.08%	7.3	-0.42%
Total Staff FTE's	1.0	1.1	-10.10%	1.1	-5.81%	1.0	1.0	2.85%	1.0	0.93%
Total FTE's	8.3	8.4	-1.35%	8.4	-0.75%	8.3	8.5	-1.50%	8.4	-0.26%

**ECTOR COUNTY HOSPITAL DISTRICT
MAY 2026**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,982,681	39.8%	\$ 42,504,527	38.8%	\$ 356,157,723	39.2%	345,876,664	39.1%
Medicaid	12,615,594	11.2%	10,254,108	9.3%	95,009,081	10.5%	93,130,437	10.5%
Commercial	39,956,057	35.3%	39,601,076	36.1%	324,449,553	35.8%	320,406,548	36.2%
Self Pay	11,947,472	10.6%	12,767,316	11.6%	101,801,620	11.2%	95,553,902	10.8%
Other	3,622,540	3.2%	4,560,509	4.2%	30,111,501	3.3%	29,400,555	3.3%
TOTAL	\$ 113,124,345	100.0%	\$ 109,687,536	100.0%	\$ 907,529,478	100.0%	884,368,106	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,972,611	41.4%	\$ 8,643,416	44.5%	\$ 73,975,905	37.8%	73,306,453	39.5%
Medicaid	2,838,934	11.8%	2,175,872	11.2%	23,793,350	12.2%	19,691,077	10.6%
Commercial	9,069,861	37.6%	7,204,569	37.1%	79,120,780	40.4%	73,988,728	39.9%
Self Pay	1,282,739	5.3%	1,281,516	6.6%	10,688,439	5.5%	10,631,593	5.7%
Other	941,508	3.9%	119,027	0.6%	7,924,115	4.1%	7,822,079	4.2%
TOTAL	\$ 24,105,653	100.0%	\$ 19,424,401	100.0%	\$ 195,502,590	100.0%	185,439,930	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MAY 2026**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 9,294,639	-	142,002	\$ 9,436,641
Noncash Expenses:				
Depreciation and Amortization	12,567,920	4,435	-	12,572,355
Unrealized Gain/Loss on Investments	91,595	-	-	91,595
Accretion (Bonds)	(353,301)	-	-	(353,301)
Changes in Assets and Liabilities				
Patient Receivables, Net	(1,267,789)	(498,838)	(17,012)	(1,783,639)
Taxes Receivable/Deferred Revenue	6,354,525	(22,913)	-	6,331,611
Inventories, Prepaids and Other	8,315,961	101,332	7,662	8,424,956
LT Lease Rec	1,163,780			1,163,780
Deferred Inflow of Resources	-			-
Accounts Payable	(2,516,879)	(193,145)	(140,984)	(2,851,008)
Accrued Expenses	1,197,551	609,129	8,331	1,815,012
Due to Third Party Payors	(2,335,091)	-	-	(2,335,091)
Deferred Inflows of Resources-GASB 87 Lessor	(1,283,502)			(1,283,502)
Accrued Post Retirement Benefit Costs	(4,034,343)	-	-	(4,034,343)
Net Cash Provided by Operating Activities	\$ 27,195,066	-	-	\$ 27,195,066
Cash Flows from Investing Activities:				
Investments	\$ (1,266,611)	-	-	\$ (1,266,611)
Acquisition of Property and Equipment	(10,809,386)	-	-	(10,809,386)
Net Cash used by Investing Activities	\$ (12,075,997)	-	-	\$ (12,075,997)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (1,200)	-	-	\$ (1,200)
Principal Paid on Subscription Liabilities	705,872			705,872
Principal Paid on Lease Liabilities	(275,540)			(275,540)
LT Liab Subscriptions	(434,327)			(434,327)
LT Liab Leases	(39,011)			(39,011)
Net Repayment of Long-term Debt/Bond Issuance	-	-	-	-
Net Cash used by Financing Activities	(44,206)	-	-	(44,206)
Net Increase (Decrease) in Cash	15,074,863	-	-	15,074,863
Beginning Cash & Cash Equivalents @ 9/30/2025	27,702,192	4,700	-	27,706,892
Ending Cash & Cash Equivalents @ 5/31/2026	\$ 42,777,056	\$ 4,700	\$ -	\$ 42,781,756



Financial Presentation

For the Month Ended

May 31, 2026

Results From Operations

May 31, 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$60,440,621	\$62,097,464	(\$1,656,843)	-2.7%
Outpatient Revenue	63,790,846	66,658,723	(2,867,877)	-4.3%
Total Patient Revenue	124,231,467	128,756,187	(4,524,720)	-3.5%
Less: Deductions	97,762,896	100,365,730	(2,602,834)	-2.6%
Net Patient Revenue	26,468,571	28,390,457	(1,921,886)	-6.8%
Supplemental Funding	2,798,628	2,710,417	88,211	3.3%
Tax Revenue	8,258,199	8,287,366	(29,167)	-0.4%
Other Revenue	2,006,607	2,057,770	(51,163)	-2.5%
Total Operating Revenue	39,532,005	41,446,010	(1,914,005)	-4.6%
Salaries, Benefits & Contract Labor	20,128,431	20,842,214	(713,783)	-3.4%
Physician Fees incl TTU	2,491,463	2,352,161	139,302	5.9%
Purchased Services	5,551,933	5,121,652	430,281	8.4%
Supplies	6,787,495	7,307,168	(519,673)	-7.1%
Repairs and Maintenance	996,345	881,826	114,519	13.0%
Other Expense	984,835	901,044	83,791	9.3%
ECHD Assistance	224,339	113,629	110,710	97.4%
Interest Expense	90,766	79,138	11,628	14.7%
Depreciation	2,293,195	2,177,540	115,655	5.3%
Total Operating Expenses	39,548,802	39,776,372	(227,570)	-0.6%
Gain (Loss) from Operations	(16,797)	1,669,638	(1,686,435)	-101.0%
Non-operating Income	661,027	610,426	50,601	8.3%
Excess Income over Expenses	\$644,230	\$2,280,064	(\$1,635,834)	-71.7%

Results From Operations - YTD

May 31, 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$490,717,520	\$476,325,853	\$14,391,667	3.0%
Outpatient Revenue	508,959,987	518,775,652	(9,815,665)	-1.9%
Total Patient Revenue	999,677,507	995,101,505	4,576,002	0.5%
Less: Deductions	784,771,029	775,709,137	9,061,892	1.2%
Net Patient Revenue	214,906,478	219,392,368	(4,485,890)	-2.0%
Supplemental Funding	24,200,163	21,683,336	2,516,827	11.6%
Tax Revenue	62,261,214	61,672,561	588,653	1.0%
Other Revenue	15,718,161	15,979,258	(261,097)	-1.6%
Total Operating Revenue	317,086,016	318,727,523	(1,641,507)	-0.5%
Salaries, Benefits & Contract Labor	161,947,915	162,885,528	(937,613)	-0.6%
Physician Fees incl TTU	19,209,096	18,819,925	389,171	2.1%
Purchased Services	43,588,742	40,983,861	2,604,881	6.4%
Supplies	54,876,576	56,876,842	(2,000,266)	-3.5%
Repairs and Maintenance	7,078,838	7,124,232	(45,394)	-0.6%
Other Expense	7,613,506	7,815,927	(202,421)	-2.6%
ECHD Assistance	1,199,082	909,032	290,050	31.9%
Interest Expense	708,575	633,681	74,894	11.8%
Depreciation	18,024,343	17,382,882	641,461	3.7%
Total Operating Expenses	314,246,673	313,431,910	814,763	0.3%
Gain from Operations	2,839,341	5,295,613	(2,456,272)	-46.4%
Non-operating Income	6,597,300	6,564,989	32,311	0.5%
Excess Income over Expenses	\$9,436,641	\$11,860,602	(\$2,423,961)	-20.4%

Results From Operations

May 31, 2026

<u>Loss From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Current Month	(\$16,797)	\$1,669,638	(\$1,686,435)

Major Variances

- Unfavorable net patient revenue variance of \$1.9M due to a combination of a lower volume combined with a lower inpatient acuity. Payor mix was slightly unfavorable. Medicaid supplemental payments were overbudgeted in patient revenue for FY26
- Salaries, Benefits, and Contract labor under budget \$714K due to flex staffing for lower volumes, decreased group health claims, and lower retirement
- Unfavorable Physician Fees of \$139K due to contract provider coverage in several specialty clinics

Results From Operations

May 31, 2026

<u>Loss From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Current Month	(\$16,797)	\$1,669,638	(\$1,686,435)

Major Variances - Continued

- Purchased services are \$430K higher than budget due to increased collection fees with higher collections, new verification software and increased Oracle licenses. There were also overages due to timing on ambulance fees billing for unfunded patients and outsourced housekeeping
- Supplies are \$520K under budget due to decreased volumes in the Cath Lab, OR, and Lab
- Repairs and Maintenance is over budget \$115K with scheduled elevator maintenance
- ECHDA expenses are over budget \$111K due to increased behavioral health and oncology transfers
- Depreciation expense unfavorable by \$116K due to underbudgeting

Results From Operations

YTD May 31, 2026

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Year-To-Date	\$2,839,341	\$5,295,613	(\$2,456,272)

Major Variances

- Net patient revenue decrease of \$4.5M caused by \$1.9M unfavorable payor mix and a \$2.2M impact with lower acuity. Medicaid supplemental payments were overbudgeted in patient revenue for FY26.
- Medicaid supplemental payments are favorable by \$2.5M due to \$918K in prior year ATLIS receipts, \$749K FY24 DSH redistribution payment, and revised estimated of current year receivables for the ATLIS, DSH, and HARP programs
- Tax revenue is favorable by \$589K due to increased county sales tax receipts
- Salaries, Benefits, and Contract Labor variance is favorable \$938K due to underages in salaries coupled with decreased pharmacy benefit claims, retirement fee contributions, and unemployment insurance expense

Results From Operations

YTD May 31, 2026

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Year-To-Date	\$2,839,341	\$5,295,613	(\$2,456,272)

Major Variances – Continued

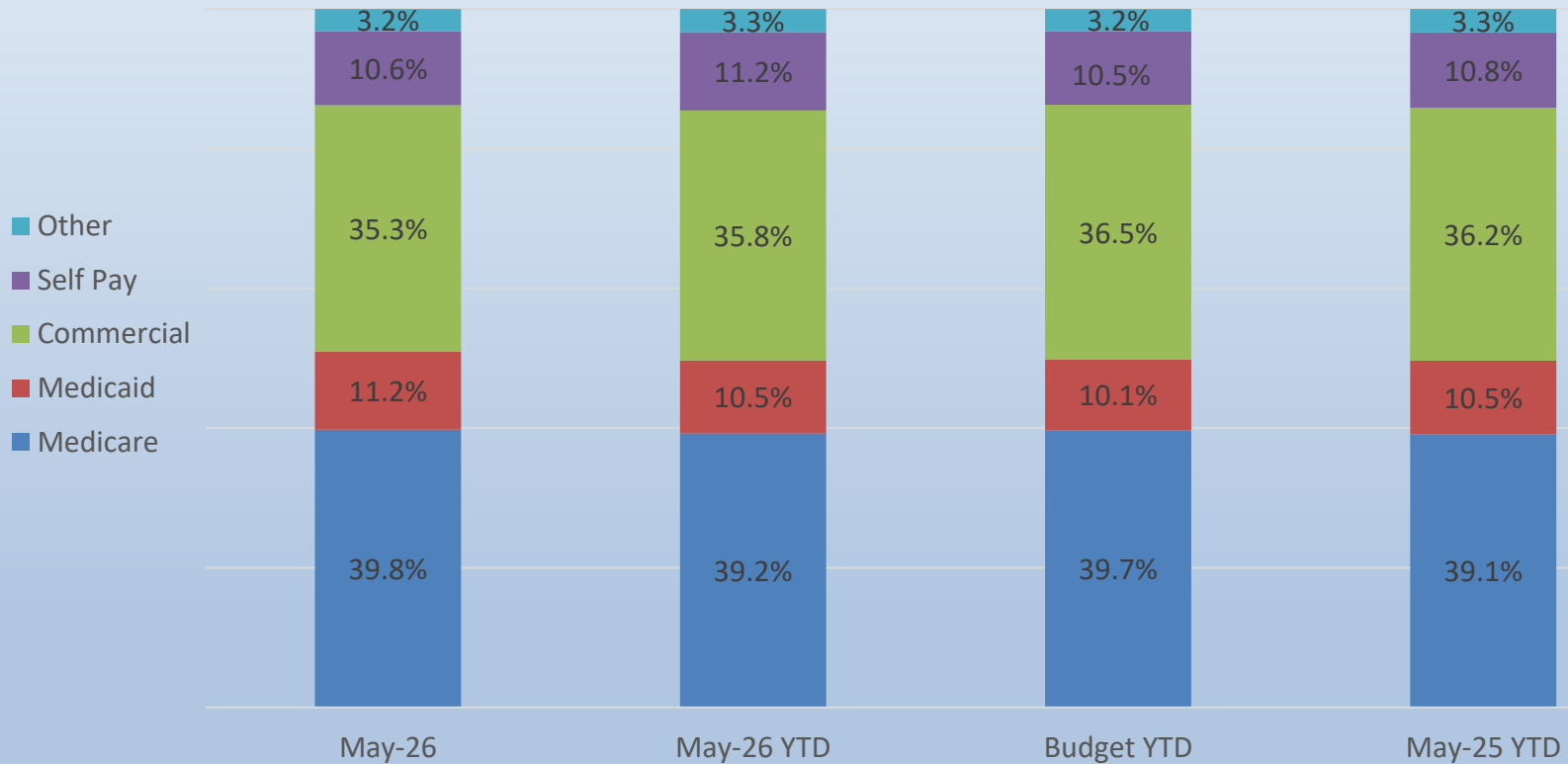
- Increased purchased services variance of \$2.6M was caused primarily by higher collection fees, increased pathology send outs, energy-as-a-service caused by a change in interest rates, increased dialysis services, Oracle per user fee adjustments, and contracted providers at the West Urgent Care and FHC Women's Clinic
- Supplies are under budget by \$2.0M due to decreased Cath Lab volumes and lower cost of drugs
- Depreciation expense unfavorable by \$641K due to underbudgeting

Key Statistics

May 31, 2026

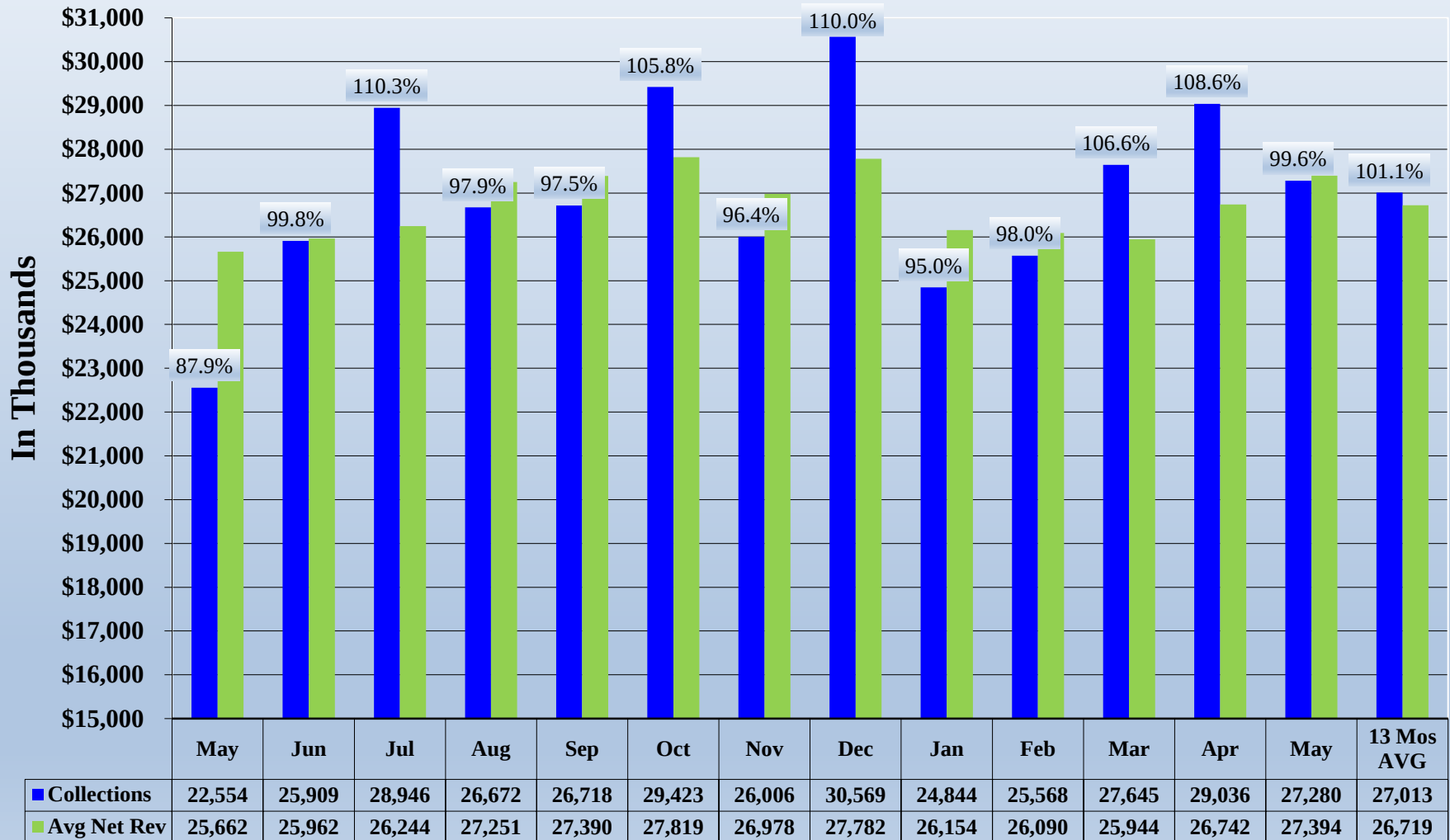
	CURRENT MONTH				YEAR-TO-DATE			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>
Inpatient Days	6,071	6,032	39	0.6%	48,920	45,945	2,975	6.5%
Admits	1,218	1,251	(33)	-2.6%	9,630	9,548	82	0.9%
CMI	1.6560	1.7598	(0.1038)	-5.9%	1.7248	1.7598	(0.0350)	-2.0%
Length of Stay	4.98	4.82	0.16	3.4%	5.08	4.81	0.27	5.6%
GMLOS	4.98	3.81	1.17	30.7%	5.08	3.91	1.17	29.9%
Surgeries	762	831	(69)	-8.3%	5,969	6,334	(365)	-5.8%
Emergency Visits	4,662	5,533	(871)	-15.7%	40,461	42,198	(1737)	-4.1%
Urgent Care Visits	2,002	2,481	(479)	-19.3%	18,438	18,918	(480)	-2.5%
FHC Visits	3,280	4,379	(1,099)	-25.1%	30,518	36,432	(5,914)	-16.2%
Primary & Specialty Clinic	7,403	7,673	(270)	-3.5%	61,209	60,353	856	1.4%

Hospital Payor Mix



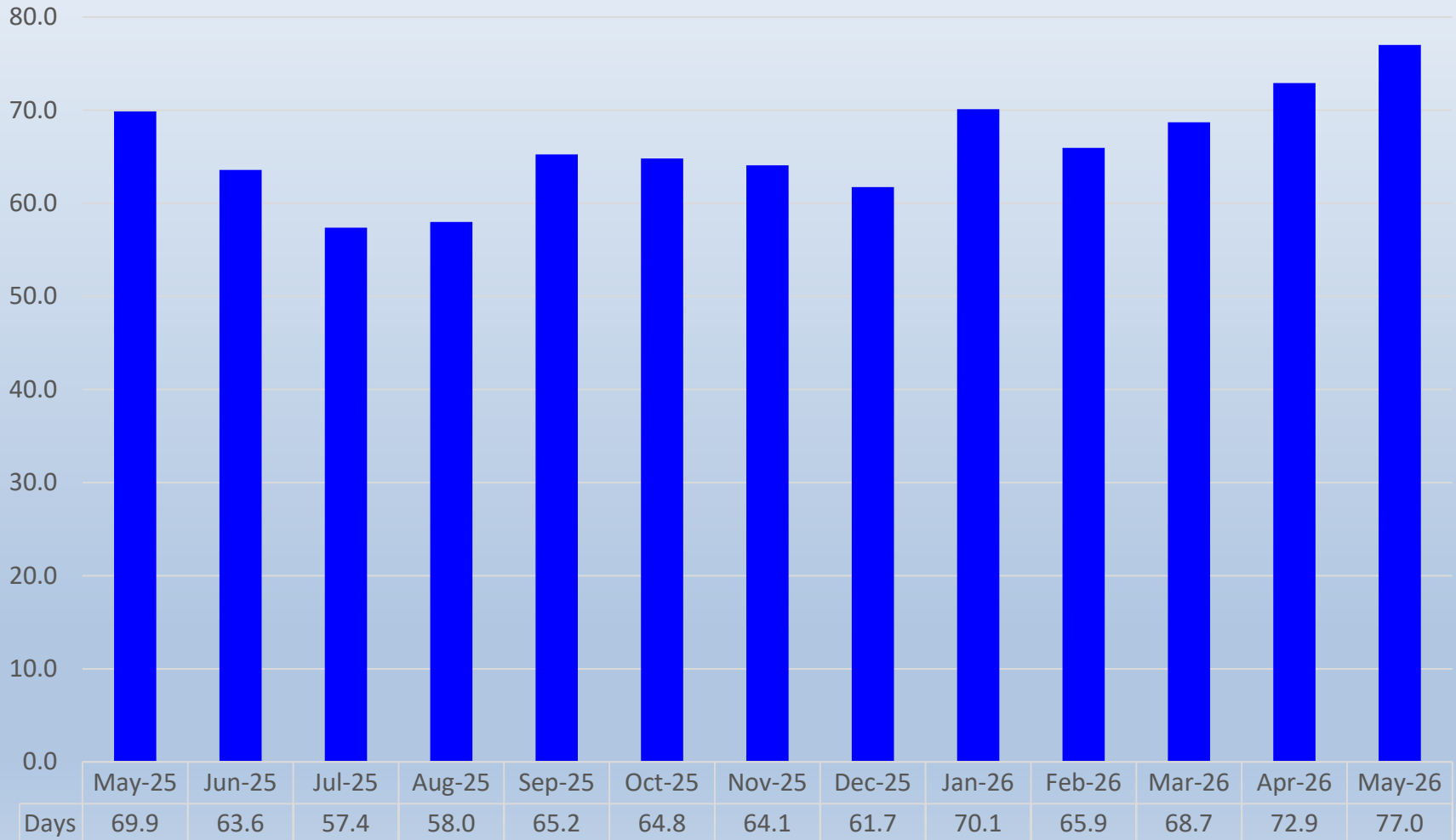
Total AR Cash Receipts

13 Month Trending



Days Cash on Hand

Thirteen Month Trending



MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Chief Information Officer

SUBJECT: Sparklight Cable Services Renewal

DATE: July 1, 2026

Cost:

Annual Operating Cost	\$174,240
Total 5-year contract spend	\$871,200

Background/Objective:

Approval is requested to renew Sparklight bulk cable services across the healthcare system, consolidating multiple agreements into a single fiber-based platform, eliminating unnecessary locations, and reducing estimated monthly costs from \$16,000 to \$14,520.

Funding:

Sparklight cable services with estimated monthly fees of \$14,520 over a 5-yr term will come from operational budgeted funds.



To: ECHD Board of Directors
Through: Russell Tippin, CEO
From: Matt Collins, Chief Operating Officer
Date: June 30, 2026
Subject: Renewal: TK Elevator Maintenance Agreement

Background

This TPC Master Agreement is a renewal of our current TK Elevator Maintenance Agreement, which provides preventative maintenance to all MCHS elevators on the main campus and outlying buildings. This agreement includes a 6% National Discount and a 5% TPC Volume Discount. The cost summary below represents our annual expense with the two discounts applied.

Cost Summary

Elevator Maintenance (08/01/2026 – 07/31/2027)	\$264,009.60
Elevator Maintenance (08/01/2027 – 07/31/2028)	\$264,009.60
Elevator Maintenance (08/01/2028 – 07/31/2029)	\$264,009.60
Total	<u>\$792,028.80</u>

Funding:

This is a budgeted operational expense.



FY2026 CAPITAL CONSIDERATION

Date: July 7, 2026

To: Ector County Hospital District Board of Directors

Through: Matt Collins, Vice President/COO

From: Rene M. Rodriguez, DNP, RN Divisional Director of
Cardiovascular Services
Mark Gonzales, RT(R), Cath Lab Supervisor

Re: Purchase: GE Healthcare CCW & MacLab Upgrade

Total Cost

\$240,070.39

OBJECTIVE

The Cardiac Catheterization Laboratory (Cath Lab) requires an upgrade to its hemodynamic monitoring system (MacLab/ComboLab) and cardiovascular information system (Centricity Cardio Workflow [CCW]) to maintain operational integrity, mitigate risk, and support continued clinical and regulatory performance.

While the existing systems remain functional, continued reliance on outdated versions presents increasing risks. Specifically, older system versions are more susceptible to end-of-life (EOL) and end-of-support (EOS) conditions, which can compromise system stability, limit vendor support, and expose the organization to cybersecurity vulnerabilities. This risk is not theoretical - the last major version upgrades were compulsory in 2021 due to the systems' security vulnerabilities.

Proceeding with the upgrade is a proactive, risk-based decision that ensures the Cath Lab maintains secure, supported, and reliable systems necessary for safe and efficient patient care. Delaying this upgrade would increase the likelihood of operational disruption, cybersecurity exposure, and forced remediation under time-sensitive conditions.

HISTORY

The previous upgrade to the hemodynamic and cardiovascular information systems (CVIS) was performed in 2021.

MacLab/ComboLab is used during procedures to perform intra-procedure patient monitoring, enable real-time documentation throughout the case, and generate

comprehensive procedural reports that meet compliance, regulatory, and accreditation requirements.

CCW supports operational and administrative functions that include orders management, billing and charge capture, and system maintenance.

Both systems have a shared role in registry reporting workflows by capturing structured clinical and procedural data elements that support abstraction and submission.

PURCHASE CONSIDERATIONS

The attached quotes are the best prices presented to us from GE Healthcare. The total reflects an additional 6% contingency from the vendor quotes.

Vendor	Quote #	Description	Quote Date	Initial Cost	Annual Renewal	Service Support
GE Healthcare	2009856064.12	Hemo upgrade (MacLab/CardioLab)	05/06/2026	\$ 197,722.50		
GE Healthcare	Q-05352777	CVIS upgrade (CCW)	06/24/2026	\$ 28,759		\$ 8,000
		Contingency (6%)		13,588.89		

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

The quotes include units for staff training on both systems.

WARRANTY AND SERVICE CONTRACT

There is an existing service support agreement for CCW.

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

5 Years

MD BUYLINE INFORMATION

N/A

COMMITTEE APPROVAL

Cardiology Department

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tonya Coke, Director of Marketing
Through Alison Pradon, Vice President of Development

SUBJECT: Ector County ISD & Ratliff Stadium Sponsorship and Advertising Contract

DATE: July 7, 2026

Cost:

Platinum Sponsorship Year 1 (2026)	\$100,000
Platinum Sponsorship Year 2 (2027)	\$100,000
Platinum Sponsorship Year 3 (2028)	<u>\$100,000</u>
Contract Total	\$300,000

Background:

The purpose of this contract is to establish the terms between Medical Center Health System and ECISD for advertising and promotional opportunities in Ratliff Stadium. As a Platinum Sponsor, MCHS will be granted medical exclusivity sponsorship rights with advertising panels within Ratliff Stadium, on the outside of Ratliff stadium, logos displayed on video display boards, in-game commercials, promotional opportunities at two games, logo on the ECISD website, marquee signage, and 20 season tickets to regular season home varsity games.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

September 1, 2026

Funding:

\$100,000 per year for a three (3) year contract with the option to renew after 24 months.



Internal Audit Update to the Audit Committee

June 2026



**MEDICAL CENTER
HEALTH SYSTEM**

Internal Audit Status Update

Project	Project Summary	Status
FY2026 Internal Audit Plan		
Revenue Cycle Operations	Phase 1: Front-End Revenue Cycle Activities: We evaluated the design of the front-end revenue operations, which included the following sub-processes: Patient scheduling and registration, pre-certifications and eligibility verifications, financial counseling and collections. We evaluated key performance metrics (KPI) to assess the efficiency and effectiveness of current practices, and overall compliance with relevant standards and regulations.	Complete April 2026
	Phase 2: Mid-Revenue Cycle Activities: We are evaluating, the design of the middle-revenue operations, which include the following sub-processes: clinical documentation and charge entry, coding, charge review and reconciliations, CDM management and pricing analyses.	In Progress
	Phase 3: Back-End Revenue Activities: We will evaluate the design of the back-end revenue operations, which include the following sub-processes: billing of claims, payer remittances and payment posting, payment validation procedures, denials management, and accounts receivable management. We will also provide specific focus to the management and adjustments to patient credit balances, both internally and through the third-party contractor, R1.	Scheduled July 2026
ALOS Analysis	In alignment with Phase 2 of the Revenue Cycle Operations, we will perform additional procedures to analyze root causes behind patient visits exceeding the average length of stay (ALOS) defined by carriers to enhance the System's cost management and operating efficiencies. Procedures may include interviews with key personnel and detailed analysis of sampled patient visits.	Scheduled June 2026
Follow-Up Procedures	Phase 1: As part of Medical Center Health System's (MCHS) ongoing monitoring of management action plans, we met with relevant process owners of completed internal audits to re-validate points for consideration (PFCs). As part of these procedures, we also obtained management responses outlining planned actions to remediate identified issues.	Complete May 2026
	Phase 2: We will obtain an updated status from responsible parties over the management responses provided in Phase 1 of the follow-up procedures process, validate implemented corrective actions, and determine the current status of all PFCs to ensure that remediation efforts are consistent.	Scheduled June 2026

Front-End Revenue Cycle Overview: Strengths



Objective:

Assess the design and effectiveness of front-end revenue cycle processes from physician order through financial clearance and identify key risks, control gaps, and opportunities to improve efficiency, consistency, and revenue integrity.



Procedures Performed:

Conducted interviews, on-site walkthroughs and observations, and review of policies, SOPs, and performance reports to identify key risks, evaluate internal controls, and develop process flow documentation.

Strengths Observed

✓ Strong Operational Foundation

- Experienced leadership and dedicated staff supporting front-end operations
- Clear ownership and accountability across key functions

✓ Proactive Patient Access & Financial Readiness

- Multiple patient outreach attempts
- Communication of estimated patient financial responsibility

✓ Established Insurance Verification Practices

- Multi-tool approach for eligibility and authorization (Experian, Availity, payer outreach)
- Persistence in resolving incomplete or missing insurance information

✓ Financial Counseling Quality Layer

- Financial Counselors perform post-registration reviews to validate completeness and billing readiness

✓ Strong Technology Foundation

- Core systems (Cerner, Experian, Availity) actively support workflows
- Provides platform for future automation and standardization

Front-End Revenue Cycle Overview: Opportunities

Opportunities are focused on enhancing consistency, standardization, and use of technology across an established front-end process.

Key Opportunity Themes (People | Process | Technology)

People

Governance & Accountability

- Front-end revenue cycle decision-making and training oversight are primarily managed at the departmental level (e.g., ProCare, PAS/PAR, Scheduling), with coordination occurring in a limited fashion or only as needed
- A centralized governance structure and formal quality assurance program represent an opportunity to enhance system-wide alignment, training consistency, and KPI monitoring



Process

Consistency & Standardization

- Established workflows are in place; however, execution varies across scheduling, authorization, and financial clearance functions (e.g., application of authorization timing requirements across services)
- Opportunity to further standardize key processes and reduce reliance on manual judgment and informal escalation



Technology

Systems & Data Enhancements

- Core systems (Cerner, Experian, Availity) support operations, with opportunities to expand automation and improve reporting reliability
- Limited real-time visibility into productivity and quality metrics, creating opportunities to enhance performance monitoring



Summary of Key PFCs and Management Response

Productivity & KPI Monitoring	Patient Scheduling	STAT Order Process	Financial Clearance	Technology Enhancements
Summary Points for Consideration				
Productivity and quality metrics are primarily tracked manually, and a standardized, automated reporting structure was not identified across front-end functions	Scheduling and authorization practices vary across services (e.g., 3-day rule applied in surgery but not across all areas), and consistent enforcement of required clinical data fields (e.g., CPT/Dx) represents an opportunity for further standardization	Formal criteria for classifying STAT orders were not identified, and prioritization is based on physician designation, resulting in variation in how urgent orders are processed	Financial clearance decisions for unpaid balances are determined based on management discretion and patient-specific factors, including escalation protocols. Once they are escalated to management, management decision thresholds are not clearly defined.	Front-end processes are supported by core systems (Cerner, Experian, Availity); however, certain workflows rely on manual workarounds, and system data is not consistently leveraged for real-time performance monitoring
Management Response				
- Management agrees and is exploring opportunities to leverage existing tools (e.g., Experian) to enhance reporting capabilities and develop standard operating procedures for leadership - Future state includes consideration of a dedicated QC function vs. reliance on retrospective	- Management agrees; however, implementation will require executive and medical staff sponsorship - Existing "3-day rule" is standardized for surgery; expansion to additional services is under consideration for other services requiring authorization - Electronic order entry, medical	- Management agrees and noted changes will require cross-functions and medical staff sponsorship to implement effectively - Management will develop more defined criteria around scheduling STAT orders	- Management agrees and continues to evaluate self-pay policies, including self-pay deposits and high-deductible plans. - Current process includes structured guidance with escalation to management based on patient-specific factors	- Management has previously engaged Cerner leadership and consultants and continues to assess opportunities across Cerner and Experian platforms - Additional requirements (e.g., ER intake tools) may be revisited - Certain capabilities (e.g., real-time eligibility verification) are already in place and actively used

Executive Summary – Key Takeaways



Front-end operations are supported by a **strong and engaged team**, with established processes across patient access functions



Current practices reflect a **high level of effort and commitment to patient onboarding and financial readiness**



Opportunities identified primarily focus on enhancing:

- Consistency and standardization across front-end processes
- Cross-functional coordination and governance
- Use of data and technology to support performance monitoring



Management has acknowledged these opportunities and is actively working toward enhancements

Follow-Up Procedures – Phase 1

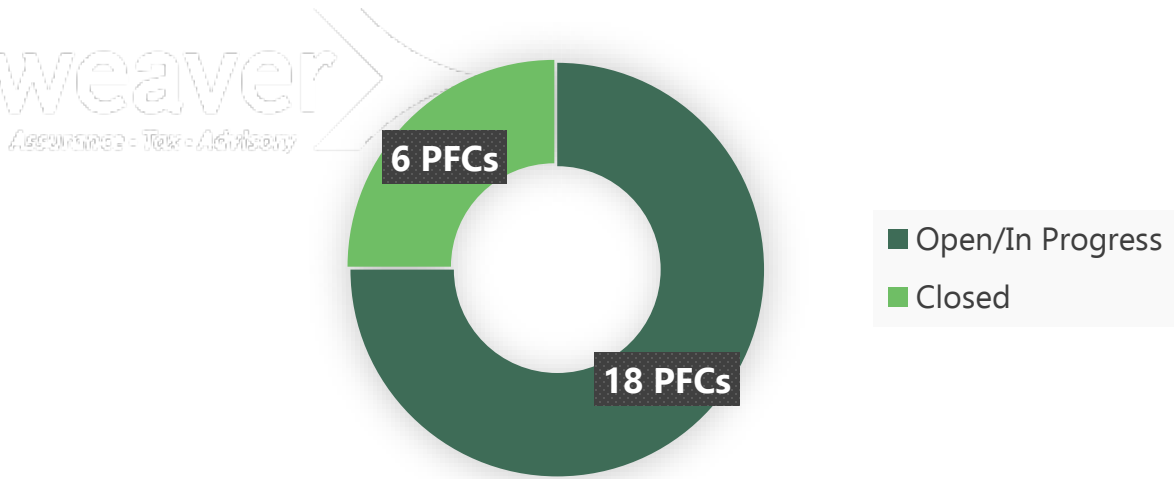
Objective: Assess managements progress in addressing risks identified in previously issued audit reports and support accountability for the timely implementation of corrective actions.

Procedures Performed: Obtained an updated understanding of the status of previously identified PFCs through follow-up procedures, including progress toward remediation, ownership, and target implementation dates.

7 Audits Reviewed

Fiscal Year 2024	
Audit Name	# of PFCs
Basin - Phishing	4
Third-Party Vendor Management	4
Retail Pharmacy	1
Audit Pack Examination (APE #2)	4
Fiscal Year 2025	
Audit Name	# of PFCs
Audit Pack Examination (APE #1)	6
Patient Credit Balances	1
Payroll Process	4
Total PFCs	24

Remediation Status



Summary:

- 18 PFCs remain open and will be subject to Phase 2 validation procedures.
- Four recommendations related to the FY25 Accounting Department advisory engagement will continue to be monitored by Internal Audit.



Anna Stevens, Partner

832.320.3494

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Jerod Holloway, Managing Director

337.362.1541

jerod.holloway@weaver.com

Mission:

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCHS will be the premier source for health and wellness.

ICARE Values:

Integrity | Customer Centered | Accountability | Respect | Excellence

Executive Policy Committee

Team Leader:	Crystal Sanchez	Date:	06/25/2026	Start Time:	1200
Location:	Admin Conference Room A			End Time:	1300

Agenda Item (Topic)	Time Allotted	Presenter	Notes
Meeting Called to Order			1200
Review of meeting minutes from previous meeting			<i>Previous meeting was via email; packet was sent to committee members for review and approval.</i>
Old Business			
– Updated Surgical Consent to go live in Cerner			
New Business			
– Revised Form: Blood Product Emergency Release			<i>Blood Bank has requested to have unit expiration date added to the existing form.</i> <i>Approved by committee members as is.</i>
– New Policy: o ECHO-LAB-3066 Goal Directed Valsalva Maneuver			<i>New policy created:</i> <i>This procedure currently performed on patients with hypertrophic cardiomyopathy or outflow tract obstructions.</i> <i>We lacked a policy that was needed in place for this.</i> <i>Approved by committee members as is.</i>
– Revised Policy: o ECHO-LAB-2100 Definity Policy Editing the title to reflect the updated verbiage			<i>Policy was updated on the following:</i> <i>Definity changed to Optison which are both Perflutren products.</i> <i>Verbiage hanged from Definity throughout to Perflutren to be more general and the title has been edited for consistency.</i> <i>Approved by committee members as is.</i>

- Revised Policy: - MCH-1033 Tobacco Free Campus			- Policy was updated on the following: - Removed the section on Quitline (smoking cessation program). This has not been offered in about 10 years. - Hyperlink added for the City Ordinance. - Approved by committee members with minor edits requested (adjust verbiage under the enforcement section to align with current process).
- Revised Policy: - MCH-3040 TB Skin Test			- Policy was updated on the following: - TB skin testing is no longer preformed routinely on new hires or annually on employees. Verbiage reflecting the previous protocol has been removed - If the QFT cannot be performed, we still have access to the skin test for new hires and exposures as a last resort. - Verbiage reflecting the previous protocol has been removed and the title has been edited for consistency. - Approved by committee members as is.
- Revised Policy: - PI-IC-1017 TB Control Policy			- Policy was updated on the following: - Verbiage has been changed throughout to align with the current processes and MCH-3040. - Approved by committee members with minor edits requested (remove specific room numbers from the policy).
- Policy review compliance rate to be reported up to QMS: - Crystal will report compliance to QMS beginning March 2026. - Goal set at 95%.			- Compliance for June = 95.8%, up from 95.1% in May. - Staff is actively communicating to get policies reviewed and approved. - June's focus has been on Surgical Services and Radiology policies. - Committee members were provided with a report listing the overdue policies.
Documents to be Retired			
NADM-0187 Guidelines of Care; Parenteral Chemotherapy/Biotherapy			- Request to be retired and refer to MCH-1110 Antineoplastic Policy - Approved by committee members to be retired upon approval of CNO.

Open Forum			N/A
Meeting Adjourned			1220

LINEBARGER GOGGAN BLAIR & SAMPSON, LLP

ATTORNEYS AT LAW

1301 EAST 8TH STREET, SUITE 200
ODESSA, TEXAS 79761-4703

432/332-9047

FAX: 432/333-7012

Mark A. Flowers

May 29, 2026

Russell Tippin
CEO/Administrator
Ector County Hospital District
P.O. Drawer 7239
Odessa, TX 79760

RE: REQUEST FOR A DECISION FROM THE ECTOR COUNTY HOSPITAL DISTRICT
TO SELL PROPERTY FOR LESS THAN MARKET VALUE SPECIFIED IN THE
JUDGMENT OF FORECLOSURE AND ALSO LESS THAN THE TOTAL AMOUNT
OF JUDGMENTS AGAINST THE PROPERTY

Dear Mr. Tippin:

Please place on the agenda of the next meeting of the Ector County Hospital District a request to sell property located is described as the East 142.35 feet of Lot 1, Block 6, Southwest Industrial Sites Subdivision, Ector County, Texas for \$7,500.00, which is less than the market value specified in the judgment of foreclosure against the property and is also less than the total amount of the judgment against the property.

Pursuant to the inter-local agreement, which was set up to sell these properties, Trower Realtors has obtained a contract on the property and the buyer, Ismael "Mike" Salinas. The property is located at 2573 West Bell and had an appraised value of \$189,929 as of 2015 with a minimum bid of \$143,108.48 when the property was struck off to Ector County, Trustee, for the use and benefit of itself, Ector County Independent School District, Odessa Junior College District and Ector County Hospital District in 2015. However the original property owner overbuilt the property lines (see attachment) so that the property has not resold and has since burned and been vandalized which has lowered the appraised value to \$55,871 as of 2026. This offer is from the original property owner's nephew who owns the adjoining property onto which this property was overbuilt. I have attached an exhibit indicating what each jurisdiction will receive after all costs are paid.

I request that this be placed on the agenda to obtain a decision from the Hospital District on whether to sell the above described property for less than the market value and the total judgment amount taken against the property by the taxing entities.

If you have any questions, please do not hesitate to call me at 332-9047.

Sincerely,



Mark A. Flowers
Attorney

Meeting Date: _____
____ Approved OR _____ Not Approved

Tax Resale Distribution Sheet

Address: 2573 West Bell Street, Odessa, Texas
Cause #: CC2-10,514-T; Ector CAD vs. Georgia Salinas
Legal Description: The East 142.35 feet of Lot 1, Block 6, Southwest Industrial Sites Subdivision
Acct #29550.00580.00000

	<u>Taxes Owed</u>	<u>Percentage</u>	<u>\$ to be Received</u>
SCHOOL	\$48,919.24	0.629999816	\$4,125.87
COLLEGE	\$8,541.46	0.110000037	\$720.39
CED	\$0.00	0	\$0.00
ODESSA	\$0.00	0	\$0.00
HOSPITAL	\$3,105.99	0.040000072	\$261.96
COUNTY	\$17,082.92	0.220000075	\$1,440.78
UTILITY	\$0.00	0	\$0.00

BID PRICE:	\$7,500.00
REALTOR'S FEE:	\$450.00
CLOSING:	\$0.00
COURT COSTS:	\$326.00
SHERIFF'S FEE:	\$0.00
COSTS:	\$175.00
	\$6,549.00

DEED TRANSFERRING TITLE INTO ECTOR CO., TRUSTEE RECORDED ON: 6-Oct-15



Trower Realtors, Inc.

Residential / Commercial / Property Management

1412 E. 8th
Odessa, Texas 79761

Phone (432) 333-3211
Fax (432) 333-4329

March 12, 2026

RE: Suit #CC2-10,514-T; Ector County Appraisal District, et al vs Georgia Salinas

The East 142.35 feet of Lot 1, Block 6, Southwest Industrial Sites Subdivision, Ector County, Texas

Ector County Taxing Entities
Odessa, Texas

Gentlemen:

This offer is for a residence located on the East 142.35 feet of Lot 1, Block 6, Southwest Industrial Sites Subdivision, at 2573 W Bell Street, in a residential neighborhood outside the city limits.

The listing price was \$143,108.48 and a 2015 tax appraisal value of \$189,929.00 when the property was struck off to the entities in August, 2015. This contract is for \$7,500.00 offered by the adjacent property owner, Mike Salinas. I am not able to list this property because the original owner overbuilt the property lines onto the adjoining property owned by Mike Salinas, who is the nephew and the person making this offer.

I recommend that we accept this offer.

Sincerely,

Shawn Crouch
Trower Realtors, Inc.

Bell Street

1 Acre = 43,560 S/F

Calculations

1" Shape Lot

369
X 55.5
20,479.5

142.35
X 63
8,968.05

20,479.5 + 8,968.05 = 29,447.55 S/F
29,447.55 / 43,560 = .676 Acres

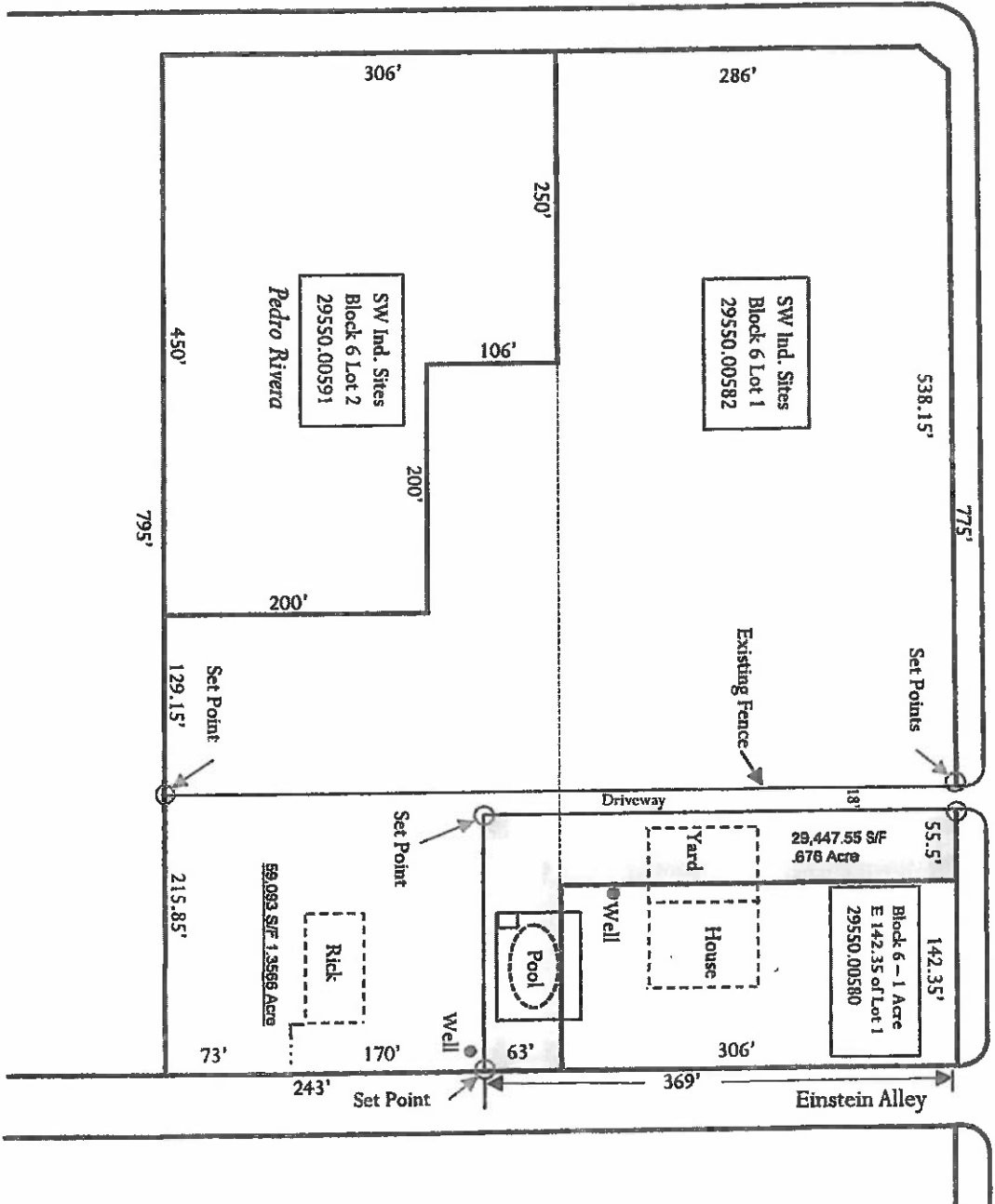
Rick Lot including Driveway

215.85
X 243
52,451.55 S/F

369
X 18
6,642 S/F

52,451.55 + 6,642 = 59,093.55 S/F
59,093.55 / 43,560 = 1.3566 Acres

Fulton Drive



CHARCO

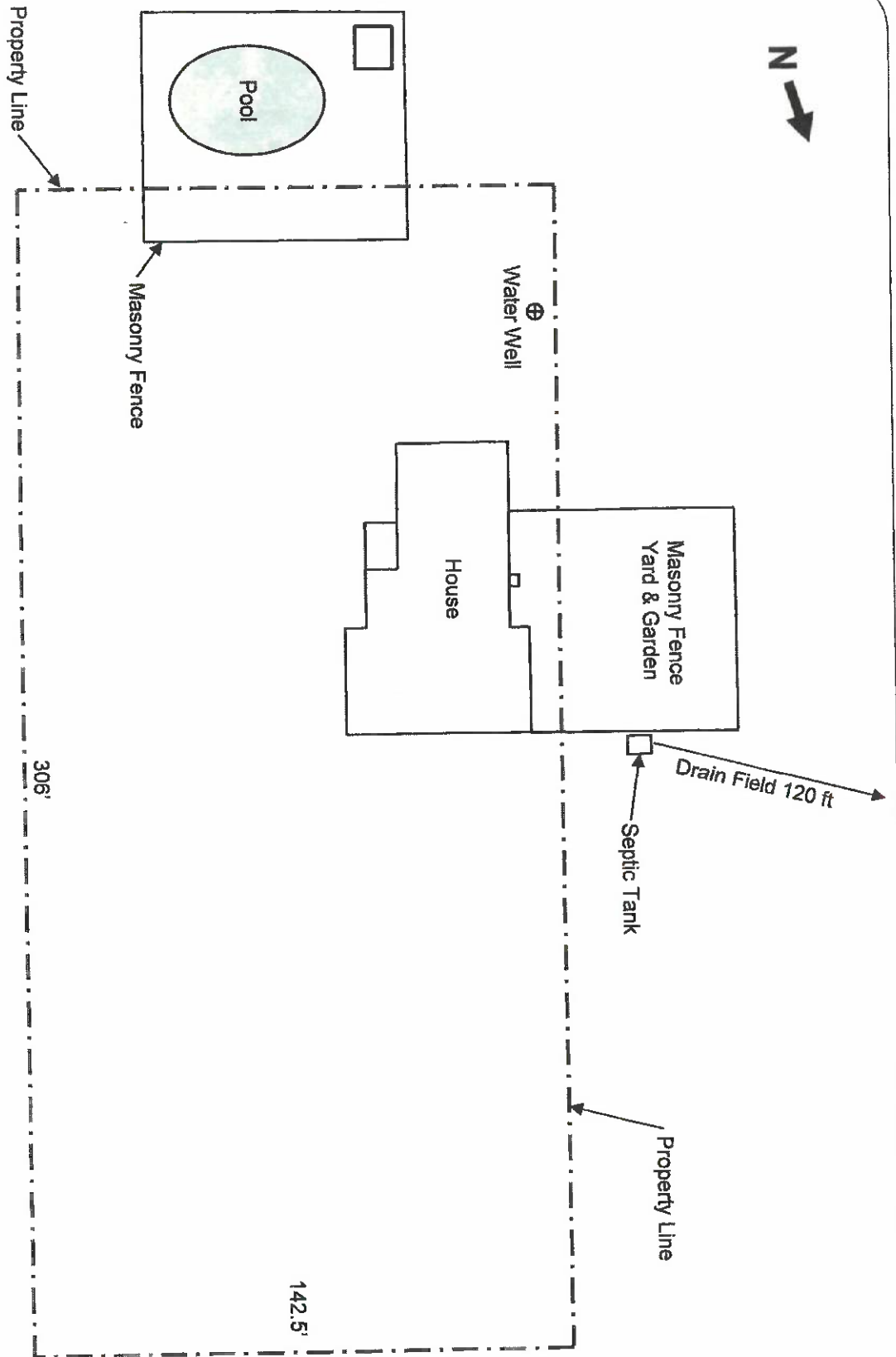
Reference: Property Division Lines

Project: Plot Section Lines & Identify Five Points

Date: 02-23-2026 No. 2026-1 Drawn By: 725

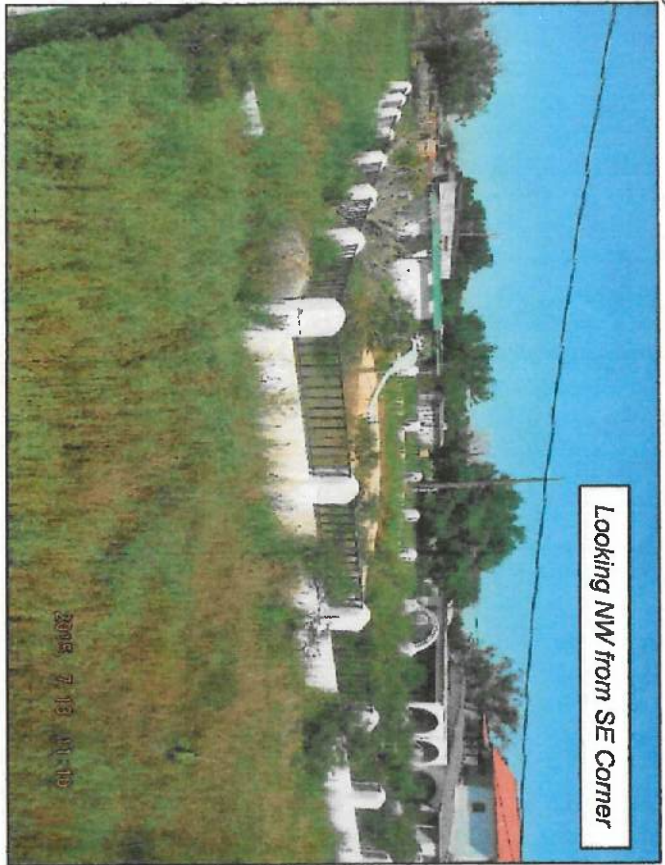
For Information Only

7/1 & 7/1

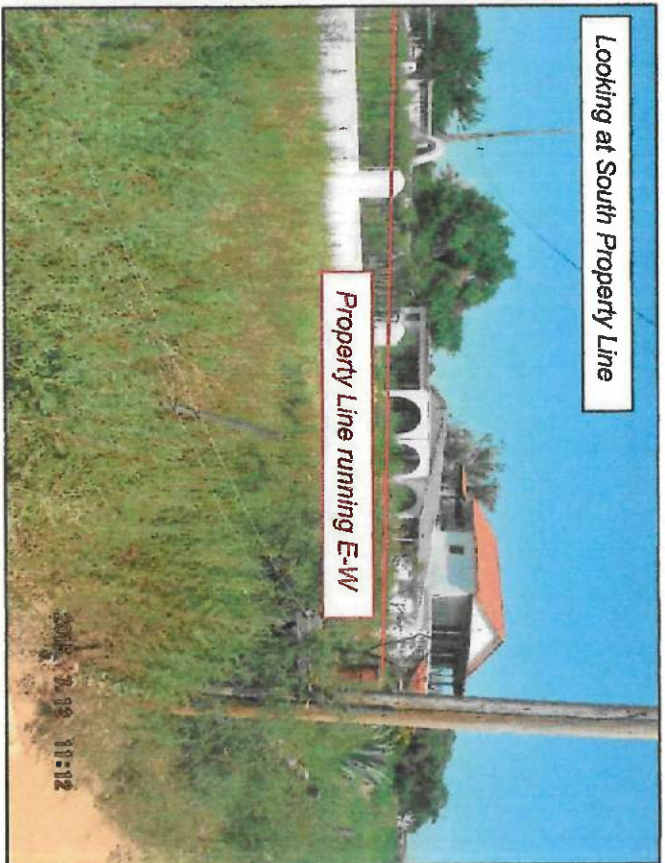


M&M Real Investing, LLC Odessa, Texas
Property Address: 2573 W Bell St. Odessa, Texas
Project: Southwest Ind. Sites Block 6 Act. #29560.00680.00000
Date: 07-13-2015 No. 001 Drawn By: IRS

Looking NW from SE Corner



Looking at South Property Line



Looking SW from NE Corner



Notes:
The swimming pool is located on the neighbor's property

M&M Real Investing, LLC Odessa, Texas

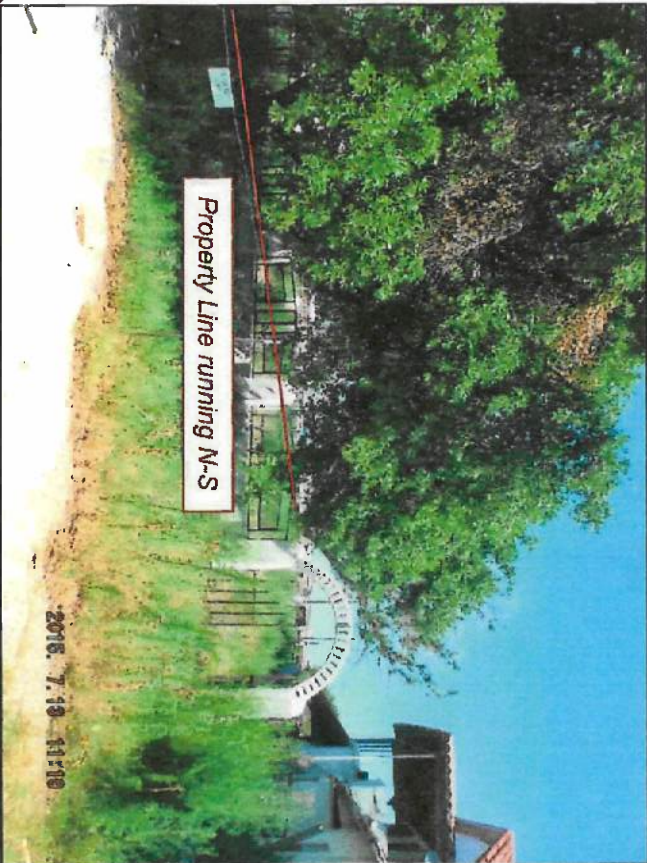
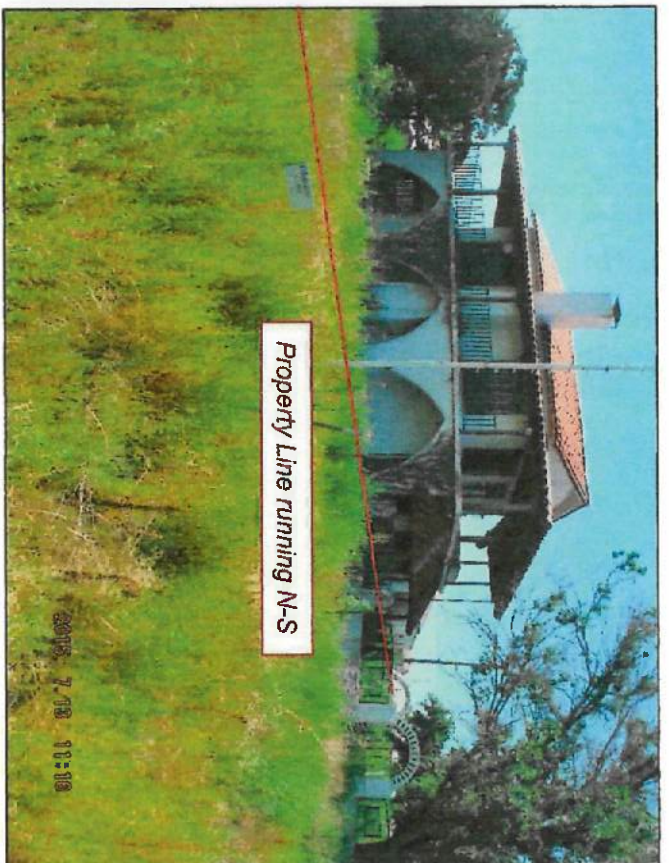
Property Address: 2573 W Bell St. Odessa, Texas

Project: Southwest Ind. Sites Block 6 Act. #29550.00580.00000

Date: 07-13-2015 No. 002 Drawn By: JHS

M&M

Looking at West Property Line



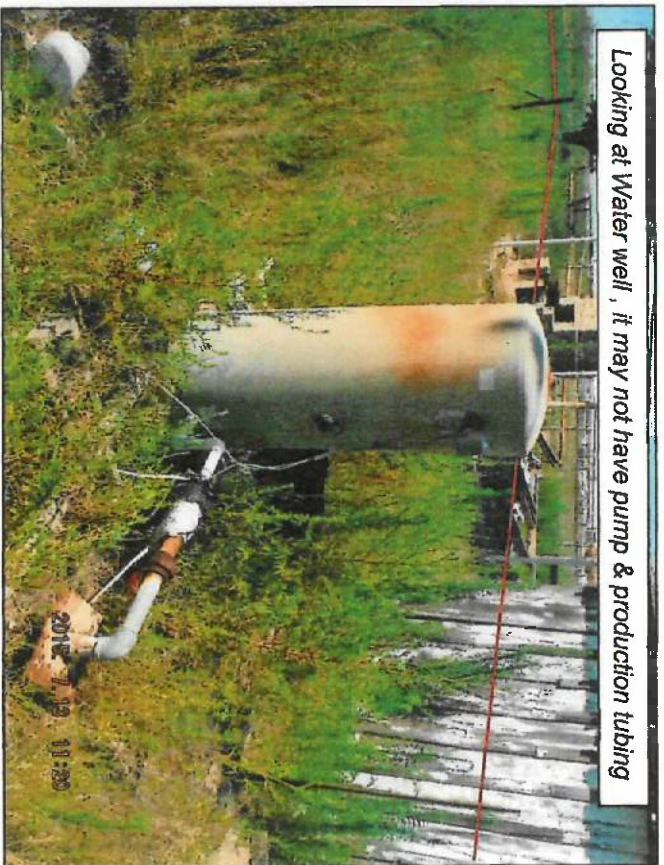
Notes:
The house Yard and Garden are 40 ft on to the neighbor's property.

M&M

M&M Real Investing, LLC Odessa, Texas
Property Address: 2673 W Bell St. Odessa, Texas
Project: Southwest Ind. Sites Block 6 Act. #29560.00690.00000
Date: 07-13-2015 No. 003 Drawn By: JRS



Property Line running E-W



Looking at Water well , it may not have pump & production tubing



Looking at Septic Tank Top broken & Caved -in

Notes:
The Septic Tank and the Drainage Field are on the Neighbor's property.

M&M

M&M Real Investing, LLC Odessa, Texas
Property Address: 2573 W Bell St. Odessa, Texas
Project: Southwest Ind. Sites Block 6 Act. #29550.00590.00000
Date: 07-13-2015 No. 004 Drawn By: JHS

**Ector County Hospital District
Medical Center Hospital
Odessa, TX**

ANNUAL INSURANCE REPORT OF CONDITION

As of July 1, 2026

EXECUTIVE SUMMARY

Overview

This report summarizes the status of Medical Center Hospital's insurance program as of July 1, 2026. It is intended to provide the Board of Directors and administrative leadership with a clear overview of the hospital's current property, liability, D&O, workers' compensation, and other insurance lines, as outlined in the accompanying Insurance Coverage Summary. This report does not include employee benefits coverage.

Opinion on Program Condition

The current insurance program, managed by Alera Group, continues to meet or exceed the standard expectations for hospitals of similar size and complexity. Risk is effectively managed through a combination of insurance and self-insurance. We have made several recommendations for program improvements, and hospital leadership has been both receptive and responsive.

Program Updates

Alera Group proactively remarketed the cyber program for the 2026 renewal, capitalizing on favorable market conditions and benchmarking data to improve limits, reduce retention, lower total cost, and enhance coverage. We leveraged CyberCube benchmarking to assess appropriate limit adequacy for a hospital of MCH's size and risk profile, which supported our recommendation to increase limits.

The process resulted in five competitive offers, reflecting strong carrier interest driven by MCH's solid security controls and favorable loss history. After thorough evaluation, Westfield Insurance provided the most comprehensive and cost-effective solution.

Key outcomes

- Aggregate limit increased from \$5M to \$10M
- Retention reduced from \$250K to \$100K
- Annual premium reduced from \$134,122 to \$121,987
- Multiple policy enhancements secured to strengthen coverage and overall program value

This outcome reflects positively on MCH's risk profile and supports long-term cost containment objectives while meaningfully improving the strength of the cyber program.

Across all lines, competitive bidding and negotiations resulted in a 1% total premium reduction for the 2026–2027 policy term—despite increased exposures due to hospital growth in nearly every category. This reflects strong carrier relationships, disciplined marketing, and a favorable risk posture.

Total Cost of Risk (TCOR)

Premiums are only one part of the hospital's risk-related expenses. A more comprehensive view—Total Cost of Risk (TCOR)—includes all costs associated with risk management, such as:

- Paid claims and deductibles
- Legal and administrative expenses
- Professional liability costs (self-insured under the Texas Tort Claims Act)
- Risk management and safety program costs
- Allocated internal salaries and professional services

In partnership with MCH's Controller, Alera Group compiled this data to calculate the 2024 TCOR ratio at **1.13%**, up slightly from **1.07% in 2023**. Over the past decade, MCH's TCOR ratio has ranged from **0.78% to 1.87%**, consistently outperforming the industry benchmark of approximately **2% of Net Patient Revenue (NPR)**.

This demonstrates MCH's strong performance in managing risk and controlling insurance-related costs.

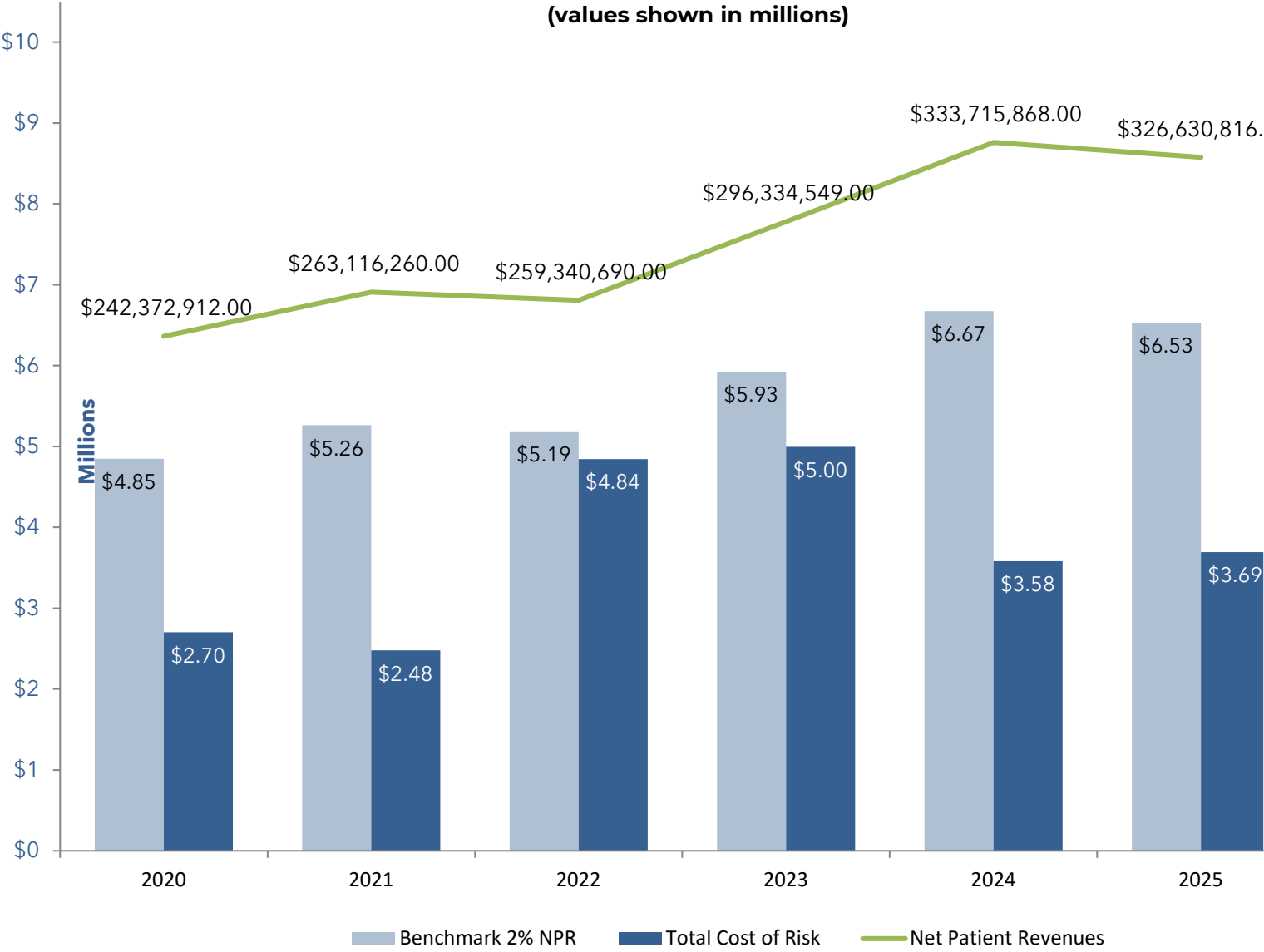
Appreciation

We extend our sincere thanks to Russell Tippin, Sharon Clark, Steve Steen, Grant Trollope, and Kerstin Connolly for their invaluable support in the renewal process. Their collaboration, transparency, and stewardship of exposure data have been instrumental in achieving a strong insurance outcome. We are also grateful to the Board of Directors for your continued confidence and support.

We look forward to continuing our partnership and delivering thoughtful, fiscally responsible risk and insurance guidance in the years ahead.



ECTOR COUNTY HOSPITAL
Total Cost of Risk Ratio
(values shown in millions)



TCOR ratio to NPR 1.12% 0.94% 1.87% 1.69% 1.07% 1.13%



**Ector County Hospital District
Medical Center Hospital & Foundation
MCH Professional Care
MCH TraumaCare**

Insurance Coverages Summary

As of 7/1/26

Current Insurance

HealthSure currently provides the following lines of coverage for Medical Center Hospital, Foundation, MCH ProCare & MCH TraumaCare:

- **Property-** Insurance that indemnifies the owner of property for its loss when the loss or damage is caused by a covered peril, such as fire, wind, hail, explosion and other accidents
- **Directors & Officers Liability-** Insures directors, officers, trustees, partners and employees against claims commonly brought by medical staff, vendors, business associates, competitors, regulators and employees alleging financial loss arising from mismanagement, malfeasance, credentialing or other wrongful acts under Tort Law.
- **Employment Practices Liability-** Covers allegations of wrongful termination, discrimination, and sexual harassment against the employer from the employee or patient.
- **Fiduciary Liability-** Covers the responsibility of trustees, employers, fiduciaries, professional administrators, and the plan itself with respect to errors and omissions in the administration of employee benefit programs as imposed by ERISA.
- **Crime-** Covers employee dishonesty and other related perils due to theft or embezzlement of your property.
- **Kidnap & Ransom-** Insures against loss by the surrender of property as a result of a threat of harm to the named insured, an employee, or a relative or guest of the insured's employees, including infant abductions.
- **Workers Compensation-** Coverage for disease and injuries sustained by employees. Part One of the policy covers statutory liabilities under workers compensation laws, and Part Two of the policy covers liability arising out of employees' work-related injuries that do not fall under the workers compensation statute. Coverage provided for claims exceeding the \$500,000 self-insured retention.

Insurance Coverages Summary
-Continued-

- **Storage Tank Liability-** Covers defense, cleanup costs and third party bodily injury and property damage liability resulting from pollution conditions at covered storage tanks.
- **Business Auto-** Covers the insured against financial loss because of legal liability for automobile-related injuries to others or damage to their property by an auto.
- **General Liability for Medical Center Health System Foundation-** Insurance protection that covers insureds from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages. Also includes general liability coverage for special events.
- **Notary Errors & Omissions Liability-** Covers all employees of the insured for sums which the insured shall become obligated to pay by reason of liability for breach of duty while acting as a duly commissioned and sworn Notary Public, claims made against them by reason of any negligent act, error or omission, committed or alleged to have been committed arising out of the performance of notarial service.
- **Cybersecurity Insurance-** Insurance protection that covers loss arising out of protection of sensitive personal or corporate information in any format. This coverage addresses the first and third-party risks arising out of lost computer equipment such as a laptop or cell phone, increasing cost of new regulation associated with notification laws, mistakes made by outside service providers and human error. It also provides expert guidance to minimize the damage of a security breach.
- **Employed Lawyers Liability-** Professional liability insurance for lawyers employed by the hospital.
- **Regulatory Billing Errors & Omissions-** Covers the legal and audit expenses for liability due to Medicare/Medicaid billing errors, Stark violations, HIPAA violations and other allegations by payers.
- **Police Department Professional Liability-** Provides personal injury, bodily injury and property damage liability coverage for professional wrongful acts committed by the hospital's security department.
- **Group Medical Professional Liability for MCH Professional Care & MCH TraumaCare-** Provides medical professional liability due to allegations of medical malpractice.
- **Retail Pharmacy-** Professional and General Liability coverage for retail pharmacy operations.

NOTES: The Hospital District is self-insured for General and Professional Liability due to protections afforded under the Texas Tort Claims act for public entities. Employee Insurance Group Health Benefits are provided through another agent.

**CEO REPORT
PROVIDER RECRUITMENT
June 2026**

Mid- Level Opportunities

Specialty	Engagements	Site Visits	Accepted / Declined
Hospitalist (2) Day (3) Night New – 2 DONE 03.2026	4	1	2 Accepted (Night) Augustine Preye Khabeer – Pending
Family Med. (1)	0	0	No current activity
Cardiology (.5)	1	0	1
Pediatrics (1) NEW	0	0	No current activity

Physician Opportunities:

Specialty	Engagement	Site Visit	Accepted / Declined
Anesthesia (4)	0	0	1 Accepted - Noormohamed
Cardiology (2)	1	0	0
Family Med. (1)	2	2	2- Pending – Gudibanda and Panda
Gastro (2)	0	0	0
Ortho (1)	0	0	Awaiting internal team feedback
Neurology (1)	1	1	1 Dr. Zare – Pending ; awaiting internal team feedback to her.
OBGYN (2)	2	1	2- Canzater - Pending Visit Garcia -Declined: spouse consideration
Pediatrics (1)	2	0	1 Accepted – Masood 1-Declined / Location -Achinfu 1- Yadava – Pending
Urology (1)	0	0	1 Heshmat - Pending
Urgent Care (1) 03.2026	1	1	1-Pending – Khan -Declined – inability to reach agreement
Vascular (2)	1	0	1-Declined: -HSU / New Grad. Does not want to be the only vas.
Radiology (1) 03.2026	1	1	1 –Pending – Dr. Gbadamosi- Internal feedback

Key Observations for the month:

- **Strongest Progress:** Hospitalist NIGHT APP, Pediatrics and Family Medicine
- **Pipeline Risk :** Gastroenterology , Orthopedics , Cardiology , Urology
- **Decline Drivers :** Geographic location , Spouse Family Consideration, Practice Structure Concerns (single provider specialties)

**CEO REPORT
PROVIDER RECRUITMENT
June 2026**

Strategies Focus Areas:

* Enhance sourcing strategies: look at Doc Cafe /Doximity - also INDEED

_ Pediatrics NP /APP

_ Urgent Care MD opportunity

* Neurosurgery Profile completed Meeting held with Fusion to go over the t
two opportunities Next week

- What's the team going to look like ?

- Work on Report for the ProCare Board to emphasize the different issues in the following areas:
 - ENT
 - Urology
 - GI
 - Cardiology

Other Items:

1. Russell Rangers
2. Grief Committee / Connecting with UTPB on getting some students to do practicum hours.



JUNE

MCHS FY26 CAMPAIGN BUILD OUT

2026

FOCUS AREAS

Q3 APRIL MAY JUNE

- Cardiology
- Ortho
- Urgent Care
- Family Medicine
- PCPs
- FHC

JUNE

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIGITAL TACTICS

DIGITAL ADS
ROTATING - 100% TOTAL

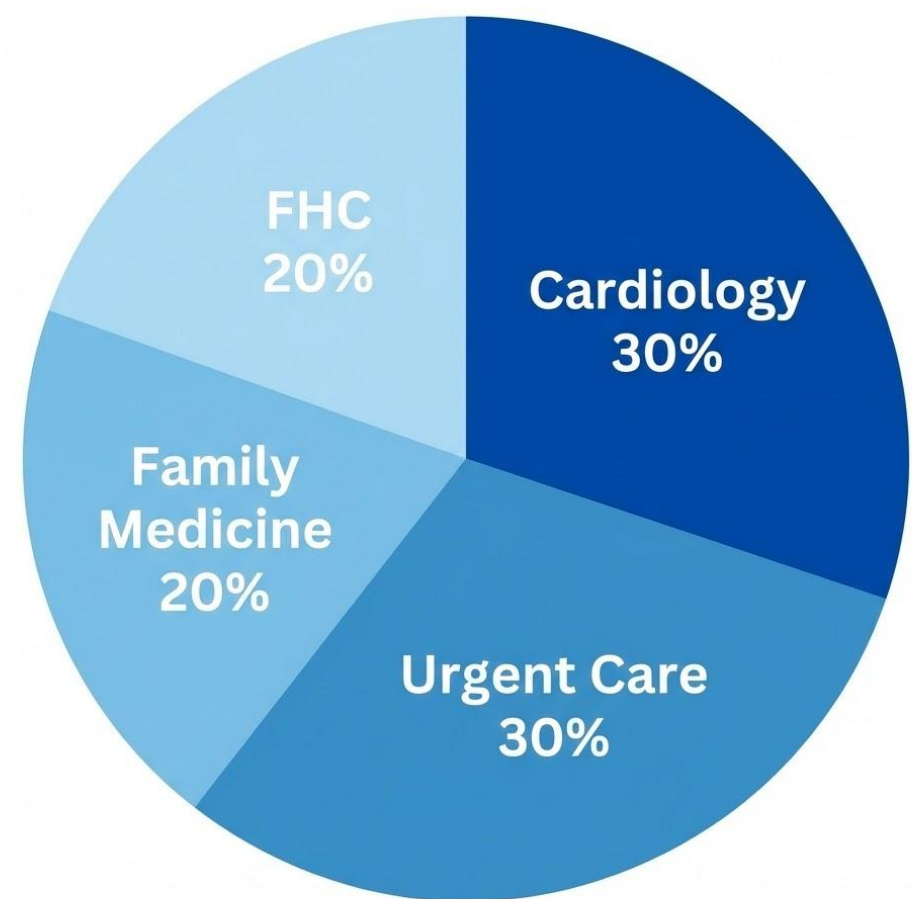
URGENT CARE

CARDIOLOGY

FAMILY MED

FHC

DIABETES



Ortho Campaign to be added in July.

- 1) Campaign 1: Cardiology 20%/10% Spanish
Click through to this site: <https://www.mchodessa.com/services/cardiovascular-care/>
- 2) Campaign 2: Family Medicine 10%/10% Spanish
Click through to this site: <https://www.mchodessa.com/services/Primary-care/>
- 3) Campaign 3: Urgent Care - English 20%/10% Spanish
Click through to this site: <https://www.mchodessa.com/mchurgentcare>
- 4) Campaign 4: FHC 20% - Affordable Care for the Whole Family
Click through to this site: <https://www.mchodessa.com/services/mch-family-health-clinics/>

NOTE: Urgent Care is running a separate digital campaign

SEPARATE CAMPAIGN

Diabetes (Separate Campaign)
<https://www.mchodessa.com/locations/mch-community-diabetes-clinic/>

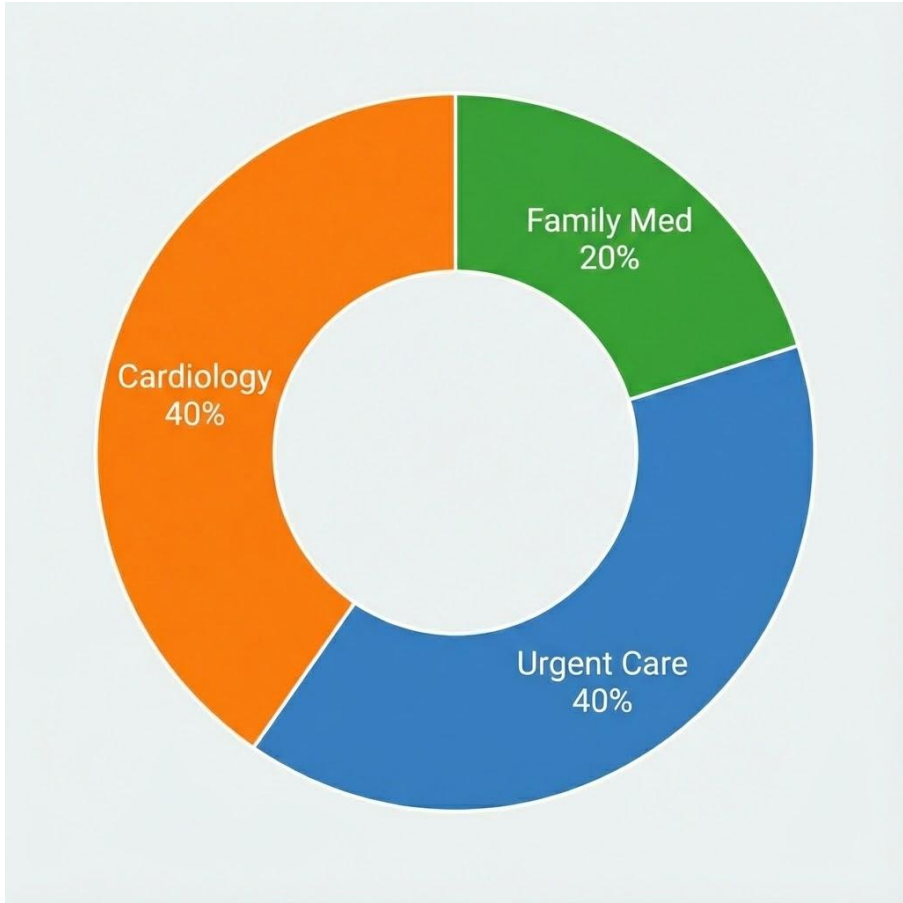
JUNE

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIGITAL TACTICS

DIGITAL VIDEO ADS (ROTATING)	Urgent Care - 40%	Family Medicine - 20%	Cardiology - 40%
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- 1) Campaign 1: Cardiology
Click through to this site: <https://www.mchodessa.com/services/cardiovascular-care/>
- 2) Campaign 2: Family Medicine – [MCHS Family Medicine](https://www.mchodessa.com/services/primary-care/)
Click through to this site: <https://www.mchodessa.com/services/primary-care/>
- 3) Campaign 3: Urgent Care
Click through to this site: <https://www.mchodessa.com/services/mch-urgent-care/>

Ortho Campaign to be added in July.

ODESSA AMERICAN DIGITAL ADS (ROTATING)	Urgent Care	Family Medicine	FHC	Cardiology
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JUNE	MCHS FY26 CAMPAIGN BUILD OUT	2026
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DIGITAL CREATIVE

mch
YOUR ONE
SOURCE FOR
**FAMILY
HEALTH**



**Affordable Care for
the Whole Family**

FIND CARE NEAR YOU

Sliding pay scale available at
Family Health Clinics.

mch
Family Health Clinic
A Member of Medical Center Health System

mchodessa.com • (432) 640-6000

mch
Urgent Care
A Member of Medical Center Health System

WHEN IT'S NOT AN EMERGENCY
IT'S URGENT.

*Fast, reliable care for sprains, colds, fever,
and minor emergencies.*

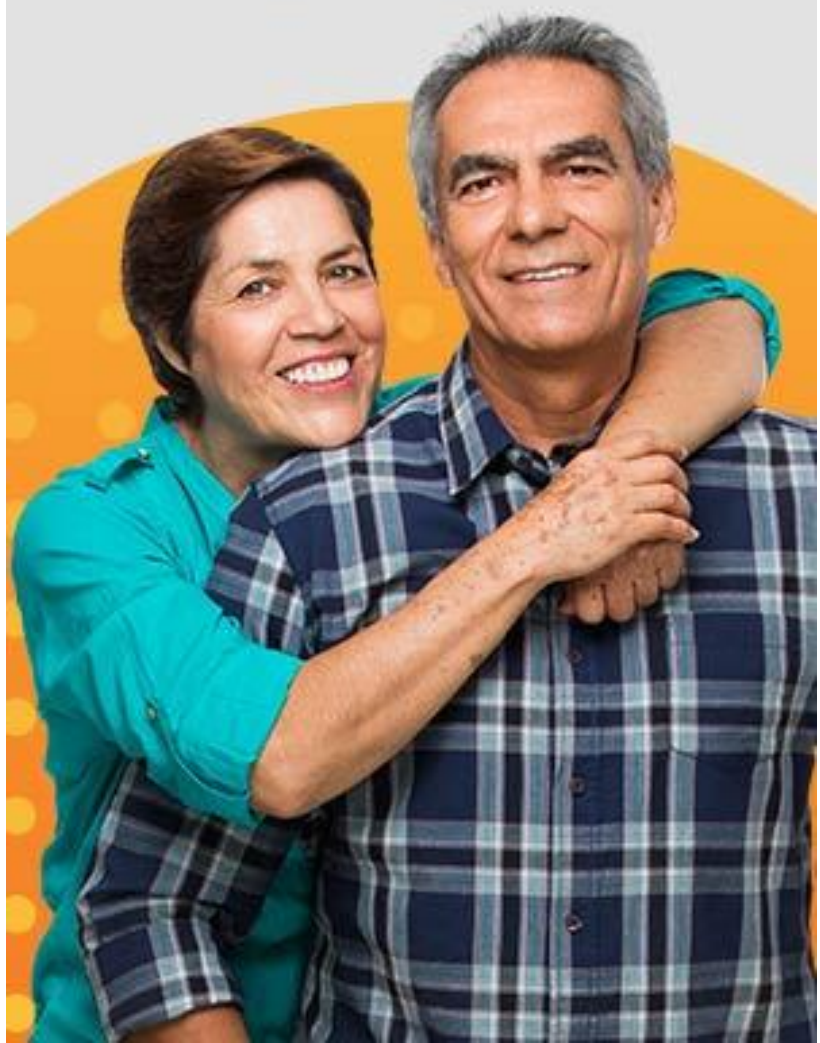
OPEN 7 DAYS A WEEK

Urgent Care – JBS Parkway 3001 JBS Parkway (432) 640-6700	Urgent Care – W. University 6030 W. University (432) 640-6644
--	--



www.mchodessa.com/MCHUrgentCare

mch
YOUR ONE
SOURCE FOR
**HEART
HEALTH**



**BUILT FOR
WEST TEXAS.**

**Keeping West
Texas Moving For
Generations.**

mch
ProCare
Orthopedics
A Member of Medical Center Health System

JUNE

MCHS FY26 CAMPAIGN BUILD OUT

2026

TRADITIONAL MEDIA TACTICS

TELEVISION (:30 SCHEDULE)

- CARDIO (Evelyn/Isabella)
- ORTHO

TELEVISION (:04 ID SCHEDULE)

- Nothing in June

RADIO

- Nothing in June

DIGITAL OUTDOOR - 8TH & DIXIE

- Walk-In Clinic
- Urgent Care
- ACC Heart Award
- Ronald McDonald Anniversary

DIGITAL OUTDOOR - ANDREWS

- Urgent Care
- Your One Source - Quality Care Close to Home
- Heart Care

DIGITAL OUTDOOR - HWY 191

- Trauma

STATIC OUTDOOR - ANDREWS HWY

- Urgent Care

BILLBOARD CREATIVE - JUNE

PROCARE WALK-IN CLINIC



A Member of Medical Center Health System

Monday - Saturday: 8:00am - 7:00pm
(Closed 1pm - 2pm) Sunday: Closed



8050 E HIGHWAY 191, SUITE 104 • (432) 362-2685



Medical Center Health System

Your One Source for Health

Only 8 in Texas. We're One.

ACC's HeartCARE Center National Distinction of Excellence

NATIONAL DISTINCTION OF EXCELLENCE



HeartCARE Center™

AMERICAN COLLEGE of CARDIOLOGY®

2025

**BUILT ON GENERATIONS OF TRUST,
NOT JUST SPEED.**

WHEN IT'S NOT AN EMERGENCY
IT'S URGENT.



A Member of Medical Center Health System

www.mchodessa.com/MCHUrgentCare

**Celebrating 20 years of
Keeping Families Close**



Ronald McDonald House Charities®
of the Southwest



Medical Center Hospital

A Member of Medical Center Health System



JUNE

MCHS FY26 CAMPAIGN BUILD OUT

2026

Page 101 of 109

MAGAZINE PLACEMENT

PUBLICATION	JUNE AD	JUNE ARTICLE
MIDLAND LIFESTYLES	Ortho	Ortho
OCC PIPELINE	Ortho	Ortho
ODESSAN	N/A	N/A
MIDLAND LIVING/ODESSA LIVING	N/A	N/A

MAGAZINE CREATIVE - JUNE



Your One
SOURCE for
ORTHOPEDIC CARE

BUILT FOR WEST TEXAS
Keeping West Texas Moving For Generations.

You don't have to travel for exceptional, seamless care that follows you from diagnosis, to surgery, to physical therapy.

We are committed to providing our patients an exceptional surgery experience. Our physicians and staff promote a culture driven environment of excellence, quality, compassion and dignity.

Recognized Care, Close to Home.

Certified and recognized for excellence in knee and hip replacement care.

Call (432) 640-6000 to schedule a consultation today!





Our Facility Has Achieved
ACC's HeartCARE Center
National Distinction of Excellence

ONLY 1 OF 8 IN TEXAS



JUNE

MCHS FY26 CAMPAIGN BUILD OUT

2026

CHAMBER PLACEMENT

E-BLAST DISTRIBUTION DATE	JUNE	LINKS TO:
JUNE 3RD	ORTHO	https://www.mchodessa.com/services/orthopedics/
JUNE 10TH	URGENT CARE	https://www.mchodessa.com/mchurgentcare
JUNE 17TH	CARDIOLOGY	https://www.mchodessa.com/services/cardiovascular-care/
CHAMBER CONNECTIONS NEWSLETTER	ORTHO	https://www.mchodessa.com/services/orthopedics/

JUNE

MCHS FY26 CAMPAIGN BUILD OUT

2025

CHAMBER CREATIVE - JUNE



Your One
SOURCE *for*
ORTHOPEDIC CARE

BUILT FOR WEST TEXAS
Keeping West Texas Moving For Generations.

You don't have to travel for exceptional, seamless care that follows you from diagnosis, to surgery, to physical therapy.

We are committed to providing our patients an exceptional surgery experience. Our physicians and staff promote a culture driven environment of excellence, quality, compassion and dignity.

Recognized Care, Close to Home.

Certified and recognized for excellence in knee and hip replacement care.

Call (432) 640-6000 to schedule a consultation today!





WHEN A FEVER IS NOT AN EMERGENCY
IT'S URGENT.

When you're feeling unwell, it can be hard to know where to go. Urgent care provides quick, accessible treatment for non-life-threatening issues like sprains, minor burns, or tummy aches. By choosing urgent care over the ER, you save time and receive the care you need without the wait. Remember, if it's not a true emergency, IT'S URGENT!

Monday – Friday | 9 a.m. – 8:30 p.m.
Saturday – Sunday | 10 a.m. – 5:30 p.m.

Our two MCH Urgent Care Clinics are located at:

Urgent Care – JBS Parkway
3001 JBS Parkway
(432) 640-6700

Urgent Care – W. University
6030 W. University
(432) 640-6644


A Member of Medical Center Health System

mchodessa.com/MCHUrgentCare



Our Facility Has Achieved
ACC's HeartCARE Center
National Distinction of Excellence
ONLY 1 OF 8 IN TEXAS



HeartCARE Center™
AMERICAN COLLEGE of CARDIOLOGY®
2025



ACC ACCREDITATION SERVICES™
AMERICAN COLLEGE of CARDIOLOGY®

JUNE

MCHS FY26 CAMPAIGN BUILD OUT

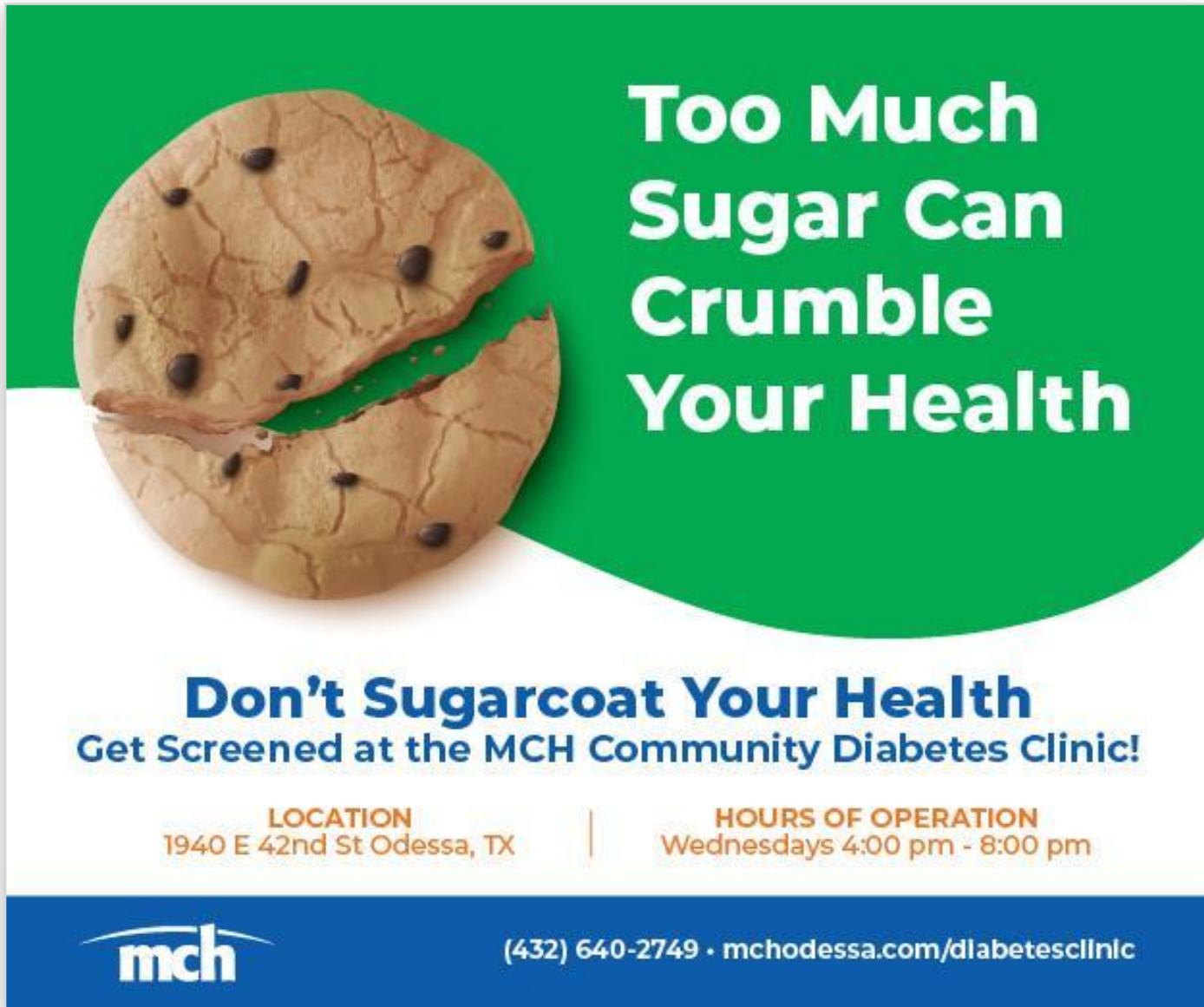
2026

J&J PODCAST

PODCAST	JUNE	NOTES:
WEEK 1	ORTHO	Also running on J&J social
WEEK 2	ORTHO	Also running on J&J social
WEEK 3	CARDIOLOGY	Also running on J&J social
WEEK 4	URGENT CARE	Also running on J&J social

DIABETES - SPECIAL CAMPAIGN

DIGITAL ADS, TV, RADIO, BILLBOARDS



Too Much Sugar Can Crumble Your Health

Don't Sugarcoat Your Health
Get Screened at the MCH Community Diabetes Clinic!

LOCATION
1940 E 42nd St Odessa, TX

HOURS OF OPERATION
Wednesdays 4:00 pm - 8:00 pm

mch (432) 640-2749 • mchodessa.com/diabetesclinic



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MCHS FY26 CAMPAIGN BUILD OUT

2026

New Construction

April	Total	Valuation
Single Family Residential	97	\$22,205,230
DR Horton - 39		
Betenbough Homes - 37		
Purple Key Homes - 6		
Other - 15		
Commercial	1	\$1,000,000
8260 Hwy 191 SR EB - Velocity Tire		

Sales and Use Tax

April	2026	2025	% Change
City of Odessa	\$ 5,738,583	\$ 5,581,474	2.81%
Total YTD	\$ 25,898,773	\$ 25,842,773	0.22%

Labor Market Statistics

April	2026	2025
Civilian Labor Force	87,696	88,630
Total Employment	84,522	85,830
Total Unemployment	3,174	2,800
Unemployment Rate	3.6%	3.2%
Payroll Employment Estimate	83,700	84,300

MLS Statistics - Single Family Residential

April	2026	2025
Total Sold	173	154
Dollar Volume	\$ 52,822,690	\$ 41,712,674
Total Sold YTD	567	565
Volume YTD	\$ 171,397,826	\$ 158,747,655

Midland International Airport

April	2026	2025
Enplaned	55,301	62,534
Deplaned	52,616	61,197
Enplaned YTD	206,371	216,854
Deplaned YTD	206,723	229,195

Permian Basin Rig Count

Month	2026	2025
April	146	196
March	145	201
February	143	202
January	148	202

For more information on how the Odessa Development Corporation can help your local business expand, contact Jorge Payen at (432) 333-7897.

ODESSA WORKS

Follow the Odessa Development Corporation: